

County of San Diego



CAO Proposed Operational Plan Change Letter Fiscal Years 2003-2004 & 2004-2005



Board of Supervisors:
Greg Cox, District One
Dianne Jacob, District Two
Pam Slater, District Three
Ron Roberts, District Four
Bill Horn, District Five

Chief Administrative Officer:
Walter F. Ekard
Chief Financial Officer / Auditor & Controller:
William J. Kelly



COUNTY OF SAN DIEGO

AGENDA ITEM

BOARD OF SUPERVISORS

GREG COX
First District

DIANNE JACOB
Second District

PAM SLATER
Third District

RON ROBERTS
Fourth District

BILL HORN
Fifth District

DATE: June 11, 2003

TO: Board of Supervisors

SUBJECT: CHIEF ADMINISTRATIVE OFFICER'S PROPOSED OPERATIONAL PLAN – FISCAL YEARS 2003-04 AND 2004-05 – CHANGE LETTER (District: All)

SUMMARY:

Overview

On May 13, 2003 (5, 27, REDEV 1), the Board of Supervisors received the Fiscal Years 2003-04 and 2004-05 Chief Administrative Officer's Proposed Operational Plan and set dates and times for public hearings and deliberations. This is a request to amend the Proposed Operational Plan based on updated expenditure and revenue information and recent Board actions.

Recommendation(s)

CHIEF ADMINISTRATIVE OFFICER

1. Accept the appropriation and funding changes to the Fiscal Year 2003-04 and 2004-05 Chief Administrative Officer's Proposed Operational Plan as shown in the attached CAO Proposed Change Letter.
2. Authorize the Chief Financial Officer to make adjustments as necessary between object accounts with no increases in total departmental appropriations in order to clarify all budget items for the final Operational Plan and budget resolution.

Fiscal Impact

The proposed changes increase the Chief Administrative Officer's Proposed Operational Plan by \$82.6 million in Fiscal Year 2003-04 and decrease the Plan by \$28.9 million in Fiscal Year 2004-05. A 5.00 staff year increase is recommended in Fiscal Year 2003-04 and a 4.00 staff year decrease is recommended in Fiscal Year 2004-05. The increases are offset by program revenues, Agency/Group reserves, and fund balances.

Business Impact Statement

The proposed changes to the Proposed Operational Plan include the purchase of goods and services from the private sector.

**SUBJECT: CHIEF ADMINISTRATIVE OFFICER'S PROPOSED OPERATIONAL PLAN
– FISCAL YEARS 2003-04 AND 2004-05 – CHANGE LETTER**

Advisory Board Statement

Individual advisory boards will review and comment separately on portions of the Proposed Operational Plan.

BACKGROUND:

The purpose of this Change Letter is to update the Chief Administrative Officer's Proposed Operational Plan with information that became available after the document was presented to your Board on May 13, 2003. Separate Agency/Group letters regarding referrals to budget will be submitted in the Operational Plan Deliberations Supplement 2003 at the beginning of deliberations. Recommended changes are summarized below:

On May 14, 2003, Governor Davis released the "May Revision" to his Fiscal Year 2003-04 Proposed Budget. The May Revision included revisions to revenue estimates, funding proposals, and mechanisms for balancing the State's budget. None of the changes to the CAO's Proposed Operational Plan for Fiscal Years 2003-04 and 2004-05 included in this Change Letter reflect the Governor's May Revision. Once the State has adopted a budget for Fiscal Year 2003-04, staff will return to the Board with recommendations to modify the County's budget as necessary.

PUBLIC SAFETY GROUP

The recommended changes for the Public Safety Group increase the Proposed Operational Plan by \$1.7 million in Fiscal Year 2003-04 and decrease the Plan by \$9.1 million in Fiscal Year 2004-05.

Significant proposed changes for Fiscal Year 2003-04 include: \$4.1 million in re-budgets for projects in the Sheriff's and Probation Department that will not be completed in Fiscal Year 2002-03; \$4.1 million net reduction in State and Federal matching funds in Child Support Services; \$1.4 million increase in revenue from the Cal-ID Trust Fund in the Sheriff's Department; \$1.4 million transfer to Health and Human Services Agency for physical and mental health services supporting the East Mesa Juvenile Detention Facility; and a \$1.0 million increase in Recovered Cost revenue in Child Support Services.

HEALTH AND HUMAN SERVICES AGENCY

The recommended changes for the Health and Human Services Agency decrease the Proposed Operational Plan by \$0.04 million in Fiscal Year 2003-04 and increase the Plan by \$2.1 million in Fiscal Year 2004-05.

Significant proposed changes for Fiscal Year 2003-04 include: \$1.39 million increase in General Fund revenue for services associated with the East Mesa Juvenile Detention Facility. This increase has a corresponding decrease in the Probation Department for no net impact in appropriations or funding to the County; \$1.4 million increase to fund Juvenile Diversion services funded with Tobacco Settlement Funds; and a \$2.38 million decrease in the Tobacco Settlement Special Fund based on revised fund balance projections, which has no impact to services.

**SUBJECT: CHIEF ADMINISTRATIVE OFFICER'S PROPOSED OPERATIONAL PLAN
– FISCAL YEARS 2003-04 AND 2004-05 – CHANGE LETTER**

LAND USE AND ENVIRONMENT GROUP

The recommended changes for the Land Use and Environment Group decrease the Proposed Operational Plan by \$10.7 million in Fiscal Year 2003-04 and \$2.1 million in Fiscal Year 2004-05.

Significant proposed changes for Fiscal Year 2003-04 include: \$12.8 million decrease in Engineering Services Detailed Work Program project costs; \$1.4 million decrease in Airport's capital improvements; \$1.1 million increase in Public Works services including Land Development, Solid Waste Management, and Flood Control Districts; and \$2.3 million in re-budgets for projects in Planning and Land Use that will not be completed in Fiscal Year 2002-03.

COMMUNITY SERVICES GROUP

The recommended changes for the Community Services Group decrease the Proposed Operational Plan by \$19.8 million in Fiscal Year 2003-04 and \$16.0 million in Fiscal Year 2004-05.

Significant proposed changes for Fiscal Year 2003-04 include: \$1.0 million revenue reduction in Animal Services due to the non-renewal of contracts by the cities of Escondido and San Marcos, offset by \$0.5 million in Fund Balance revenue transferred from the Executive Office, and \$0.5 million reduction in expenditures; \$18.5 million reduction in General Services to align with County departments' service level requirements; \$0.6 million General Purpose Revenue transferred from the Executive Office to the Registrar of Voters to offset the State's suspension of SB90 Revenue payments; and the addition of five staff years to support the Probation Department's new East Mesa Juvenile Detention Facility.

FINANCE AND GENERAL GOVERNMENT GROUP

The recommended changes for the Finance and General Government Group decrease the Proposed Operational Plan by \$0.1 million in Fiscal Year 2003-04 and decrease the Plan by \$3.9 million in Fiscal Year 2004-05.

Significant proposed changes for Fiscal Year 2003-04 include: \$1.0 million decrease to balance Information Technology Internal Service Fund (ISF) expenditures with those transferred from operating departments; \$0.4 million increase for upgrades to the Assessor/Recorder/County Clerk's Imaging System and workplace safety enhancements; and a \$0.5 million increase for establishing department Management Reserves for the Treasurer/Tax Collector.

CAPITAL PROGRAM

The recommended changes for the Capital Program increase the Proposed Operational Plan by \$5.1 million in Fiscal Year 2003-04.

Significant changes for Fiscal Year 2003-04 include additional appropriations for two existing Capital Outlay Fund projects.

**SUBJECT: CHIEF ADMINISTRATIVE OFFICER'S PROPOSED OPERATIONAL PLAN
– FISCAL YEARS 2003-04 AND 2004-05 – CHANGE LETTER**

FINANCE-OTHER

The recommended changes for the Finance-Other Program increase the Proposed Operational Plan by \$106.0 million in Fiscal Year 2003-04.

Significant proposed changes for Fiscal Year 2003-04 include: \$53.2 million in Countywide Expense to appropriate Finance & General Government and County General Fund Fund Balance to contribute to the Pension Obligation Bond Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds; and \$53.2 million in the Pension Obligation Bonds Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds.

Note: \$53.2 million is the amount of debt reduction that will occur. For accounting reasons, the amount must be budgeted in both the General Fund and the Pension Obligation Bond Fund.

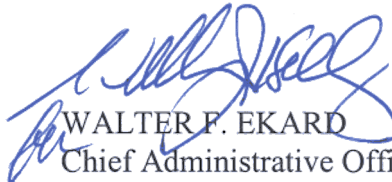
The changes noted above are contained in the attached *CAO Proposed Operational Plan Change Letter Fiscal Years 2003-2004 & 2004-2005*. The Summary of Changes presents a Countywide view, each Group/Agency section summarizes the changes for that Group/Agency, and changes are detailed by Department/Program.

Board of Supervisor deliberations on the Proposed Operational Plan and requested changes are scheduled to begin on June 23, 2003.

Linkage to the County of San Diego Strategic Plan

The Operational Plan details each Department's strategic objectives for the next two years and the resources required to achieve them. The three Strategic Initiatives – Kids, Environment, and Safe and Livable Communities are reflected throughout the program objectives in the Operational Plan.

Respectfully submitted,


WALTER F. EKARD
Chief Administrative Officer

SUBJECT: CHIEF ADMINISTRATIVE OFFICER'S PROPOSED OPERATIONAL PLAN
– FISCAL YEARS 2003-04 AND 2004-05 – CHANGE LETTER

AGENDA ITEM INFORMATION SHEET

CONCURRENCE(S)

COUNTY COUNSEL REVIEW

Written Disclosure per County Charter
Section 1000.1 Required

 ☒ Yes

☐ Yes

☒ No

GROUP/AGENCY FINANCE DIRECTOR

☐ Yes

☒ N/A

CHIEF FINANCIAL OFFICER

Requires Four Votes

☒ Yes

☐ Yes

 ☐ N/A

☒ No

**GROUP/AGENCY INFORMATION
TECHNOLOGY DIRECTOR**

☐ Yes

☒ N/A

COUNTY TECHNOLOGY OFFICE

☐ Yes

☒ N/A

DEPARTMENT OF HUMAN RESOURCES

☐ Yes

☒ N/A

Other Concurrence(s): N/A

ORIGINATING DEPARTMENT: Auditor & Controller

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AUTHORIZED REPRESENTATIVE:



SUBJECT: CHIEF ADMINISTRATIVE OFFICER’S PROPOSED OPERATIONAL PLAN
– FISCAL YEARS 2003-04 AND 2004-05 – CHANGE LETTER

AGENDA ITEM INFORMATION SHEET
(continued)

PREVIOUS RELEVANT BOARD ACTIONS:

5/13/2003 (5, 27, REDEV 1), Received the Chief Administrative Officer’s Proposed Operational Plan for Fiscal Years 2003-04 and 2004-05.

BOARD POLICIES APPLICABLE:

N/A

BOARD POLICY STATEMENTS:

N/A

CONTRACT NUMBER(S):

N/A

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Summary of Changes



Total Appropriations by Agency/Group

Total appropriations in the Revised Operational Plan are \$4.09 billion for Fiscal Year 2003-04 and \$3.96 billion for Fiscal Year 2004-05. This is an increase of \$82.6 million (2.1%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed increase of \$165.1 million (4.2%) over the Fiscal Year 2002-03 Adopted Budget.

Total Appropriations by Agency/Group (in millions)	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Public Safety Group	\$1,080.8	\$1.7	\$1,082.5	\$1,115.7	(\$9.1)	\$1,106.6
Health and Human Services Agency	\$1,743.5	(\$0.0)	\$1,743.5	\$1,733.0	\$2.1	\$1,735.1
Land Use and Environment Group	\$316.3	(\$10.7)	\$305.6	\$312.8	(\$2.1)	\$310.8
Community Services Group	\$271.6	(\$19.8)	\$251.7	\$254.4	(\$16.0)	\$238.4
Finance and General Government Group	\$289.2	(\$0.1)	\$289.1	\$290.7	(\$3.9)	\$286.8
Capital Program	\$62.7	\$5.1	\$67.8	\$55.5	\$0.0	\$55.5
Finance Other	\$242.7	\$106.4	\$349.1	\$230.1	\$0.0	\$230.1
TOTAL	\$4,006.8	\$82.6	\$4,089.4	\$3,992.3	(\$28.9)	\$3,963.4

Significant proposed changes for Fiscal Year 2003-04 include:

- \$6.4 million in re-budgets in the Sheriff and Planning and Land Use for projects that will not be completed in Fiscal Year 2002-03.
- \$4.1 million net reduction in State and Federal matching funds in Child Support Services.
- \$12.8 million decrease in Engineering Services Detailed Work Program project costs.
- \$1.0 million revenue reduction in Animal Services due to the non-renewal of contracts by the cities of Escondido and San Marcos.
- \$18.5 million reduction in General Services to align with County departments' service level requirements.
- \$5.1 million in additional appropriations for existing capital projects.
- \$53.2 million in Countywide Expense to appropriate Finance & General Government and County General Fund Fund Balance to contribute to the Pension Obligation Bond Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds.
- \$53.2 million in the Pension Obligation Bonds Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds.

Note: \$53.2 million is the amount of debt reduction that will occur. For accounting reasons, the amount must be budgeted in both the General Fund and the Pension Obligation Bond Fund.



Summary of Changes

Total Appropriations by Category of Expenditure

The table below shows the Revised Operational Plan broken down by category of expenditures. As noted above, the Fiscal Year 2003–04 Revised Budget is increasing overall by \$82.6 million from the CAO Proposed Operational Plan, for a total proposed increase of \$165.1 million (4.2%) over the Fiscal Year 2002-03 Adopted Budget.

Total Appropriations by Category (in millions)	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Salaries & Employee Benefits	\$1,351.7	(\$2.5)	\$1,349.3	\$1,410.0	(\$5.0)	\$1,405.0
Services & Supplies	\$1,324.7	(\$24.3)	\$1,300.4	\$1,277.2	(\$25.1)	\$1,252.1
Other Charges	\$703.1	\$53.3	\$756.4	\$701.1	\$0.4	\$701.6
Capital Projects/Land Acquisition	\$20.4	\$3.7	\$24.2	\$5.5	\$0.9	\$6.4
Fixed Assets Equipment	\$16.6	\$1.6	\$18.2	\$15.2	\$0.9	\$16.0
Expenditure Transfer & Reimbursements	(\$16.2)	\$0.1	(\$16.1)	(\$16.3)	\$0.0	(\$16.2)
Reserves	\$11.1	\$0.0	\$11.1	\$11.1	\$0.0	\$11.1
Reserve/Designation Increase	\$6.5	\$0.0	\$6.5	\$8.8	\$0.0	\$8.8
Operating Transfers Out	\$577.0	\$51.4	\$628.5	\$574.2	(\$1.7)	\$572.5
Management Reserves	\$11.9	(\$0.9)	\$11.0	\$5.6	\$0.5	\$6.1
TOTAL	\$4,006.8	\$82.6	\$4,089.4	\$3,992.3	(\$28.9)	\$3,963.4



Total Staff Years by Agency/Group

The total staffing level in the Revised Operational Plan is 17,902.27 staff years for Fiscal Year 2003-04 and 17,867.02 staff years for Fiscal Year 2004-05. This is an increase of 5.00 staff years (0.02%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed decrease of 278.45 staff years (-1.5%) below the Fiscal Year 2002-03 Adopted Budget.

Staffing (Full Time Equivalents)	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Public Safety Group	7,916.00	0.00	7,916.00	7,953.25	0.00	7,953.25
Health and Human Services Agency	6,054.27	0.00	6,054.27	6,021.27	0.00	6,021.27
Land Use and Environment Group	1,529.00	0.00	1,529.00	1,529.00	0.00	1,529.00
Community Services Group	1,094.25	5.00	1,099.25	1,063.75	(4.00)	1,059.75
Finance and General Government Group	1,303.75	0.00	1,303.75	1,303.75	0.00	1,303.75
TOTAL	17,897.27	5.00	17,902.27	17,871.02	(4.00)	17,867.02

Significant proposed changes for Fiscal Year 2003-04 include:

- The addition of 5.00 staff years in General Services to support the Probation Department's new East Mesa Juvenile Detention Facility.

Significant proposed changes for Fiscal Year 2004-05 include:

- The addition of 5.00 staff years in General Services to support the Probation Department's new East Mesa Juvenile Detention Facility.
- The net deletion of 9.00 staff years in Animal Services. A reduction in force of twelve staff years related to the un-renewed contracts with the cities of Escondido and San Marcos, is partially offset by the addition of three staff years related to the anticipated opening of a new shelter in Carlsbad.



Summary of Changes

Total Revenues by Source

Total resources available to support County services as proposed in the Revised Operational Plan are \$4.09 billion for Fiscal Year 2003-04 and \$3.96 billion for Fiscal Year 2004-05. This is an increase of \$82.6 million (2.1%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed increase of \$165.1 million (4.2%) over the Fiscal Year 2002-03 Adopted Budget.

Total Revenues by Source (in millions)	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
State Aid	\$1,375.9	\$6.0	\$1,381.9	\$1,400.9	(\$2.3)	\$1,398.6
Federal & Other Governmental Aid	\$582.9	(\$4.8)	\$578.1	\$577.2	\$0.9	\$578.0
Interest, Misc., & Other Revenues	\$695.7	\$52.1	\$747.8	\$693.3	(\$1.4)	\$691.9
Charges for Services, Fees, & Fines	\$680.3	(\$19.1)	\$661.2	\$691.0	(\$18.5)	\$672.5
Property & Other Taxes	\$473.8	(\$8.3)	\$465.5	\$498.3	(\$9.4)	\$488.9
Fund Balance	\$198.2	\$56.7	\$254.9	\$131.5	\$1.8	\$133.3
TOTAL	\$4,006.8	\$82.6	\$4,089.4	\$3,992.3	(\$28.9)	\$3,963.4

Public Safety Group Changes



Public Safety Group Summary: Expenditures by Department

Public Safety Group expenditures in the Revised Operational Plan are \$1.08 billion for Fiscal Year 2003-04 and \$1.11 billion for Fiscal Year 2004-05. This is an increase of \$1.7 million (0.16%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed increase of \$60.8 million (5.95%) over the Fiscal Year 2002-03 Adopted Budget.

EXPENDITURES BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Public Safety Group	\$196,990,142	(\$235,000)	\$196,755,142	\$207,366,850	\$40,000	\$207,406,850
District Attorney	\$98,767,305	(\$464,775)	\$98,302,530	\$101,367,307	(\$464,775)	\$100,902,532
Sheriff	\$438,582,888	\$4,347,310	\$442,930,198	\$447,211,345	\$1,066,983	\$448,278,328
Alternate Public Defender	\$13,100,134	\$0	\$13,100,134	\$13,635,382	\$0	\$13,635,382
Child Support Services	\$57,294,083	(\$2,847,270)	\$54,446,813	\$61,683,601	(\$6,896,359)	\$54,787,242
Citizens' Law Enforcement Review Board	\$493,102	\$0	\$493,102	\$509,492	\$0	\$509,492
Emergency Services	\$1,673,413	\$412,458	\$2,085,871	\$1,697,478	\$0	\$1,697,478
Medical Examiner	\$6,362,255	\$0	\$6,362,255	\$6,437,343	\$0	\$6,437,343
Probation Department	\$146,943,026	\$525,566	\$147,468,592	\$155,149,686	(\$2,843,878)	\$152,305,808
Public Defender	\$43,733,846	\$0	\$43,733,846	\$43,543,359	\$0	\$43,543,359
Contribution for Trial Courts	\$68,874,679	\$0	\$68,874,679	\$68,967,457	\$0	\$68,967,457
Defense Attorney / Contract Administration	\$7,994,570	\$0	\$7,994,570	\$8,099,440	\$0	\$8,099,440
TOTAL	\$1,080,809,443	\$1,738,289	\$1,082,547,732	\$1,115,668,740	(\$9,098,029)	\$1,106,570,711

Significant proposed changes for Fiscal Year 2003-04 include:

- \$4.1 million in re-budgets for projects in the Sheriff's and Probation Department that will not be completed in Fiscal Year 2002-03.
- \$4.1 million net reduction in State and Federal matching funds in Child Support Services.
- \$1.4 million increase in revenue from the Cal-ID Trust Fund in the Sheriff's Department.
- \$1.0 million increase in Recovered Cost revenue in Child Support Services.
- \$0.5 million net increase in State and Federal grant funding for the Sheriff's Department and Office of Emergency Services.
- \$1.4 million transfer to Health and Human Services Agency for physical and mental health services supporting the East Mesa Juvenile Detention Facility.
- \$0.8 million transfer from the East Mesa Juvenile Detention Facility Capital Project to the Probation Department.
- \$0.5 million reduction in the District Attorney due to the loss of grant funding.



Public Safety Group Changes

Public Safety Group Summary: Staffing by Department

The Public Safety Group staffing level in the Revised Operational Plan is 7,916.00 staff years for Fiscal Year 2003-04 and 7,953.25 for Fiscal Year 2004-05. This is unchanged for Fiscal Year 2003-04 from the CAO Proposed Operational Plan, for a total proposed decrease of 102.24 staff years (-1.28%) over the Fiscal Year 2002-03 Adopted Budget.

STAFFING BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Public Safety Group	12.00	0.00	12.00	12.00	0.00	12.00
District Attorney	1,038.00	0.00	1,038.00	1,038.00	0.00	1,038.00
Sheriff	4,043.25	0.00	4,043.25	4,043.25	0.00	4,043.25
Alternate Public Defender	102.00	0.00	102.00	102.00	0.00	102.00
Child Support Services	790.00	0.00	790.00	790.00	0.00	790.00
Citizens' Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00
Emergency Services	10.00	0.00	10.00	10.00	0.00	10.00
Medical Examiner	50.00	0.00	50.00	50.00	0.00	50.00
Probation Department	1,497.75	0.00	1,497.75	1,535.00	0.00	1,535.00
Public Defender	369.00	0.00	369.00	369.00	0.00	369.00
TOTAL	7,916.00	0.00	7,916.00	7,953.25	0.00	7,953.25



Executive Office

Fiscal Year 2003-04

- Proposes an increase of \$40,000 to fund the Public Safety Group's portion of a Housing Coordinator position in Housing and Community Development.
- Proposes a decrease of \$275,000 in Management Reserves to offset a reduction of \$275,000 in overhead costs recovered by Child Support Services due to the loss of State and Federal matching funds.

Public Safety Group Executive Office	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Public Safety Executive Office	10.00	0.00	10.00	10.00	0.00	10.00
Juvenile Justice Commission	2.00	0.00	2.00	2.00	0.00	2.00
TOTAL	12.00	0.00	12.00	12.00	0.00	12.00
BUDGET BY PROGRAM						
Public Safety Executive Office	\$5,446,639	(\$235,000)	\$5,211,639	\$5,277,967	\$40,000	\$5,317,967
Juvenile Justice Commission	\$105,671	\$0	\$105,671	\$121,971	\$0	\$121,971
Public Safety Proposition 172	\$191,437,832	\$0	\$191,437,832	\$201,966,912	\$0	\$201,966,912
TOTAL	\$196,990,142	(\$235,000)	\$196,755,142	\$207,366,850	\$40,000	\$207,406,850
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$1,441,299	\$0	\$1,441,299	\$1,561,104	\$0	\$1,561,104
Services & Supplies	\$2,436,011	\$0	\$2,436,011	\$2,438,834	\$0	\$2,438,834
Other Charges	\$400,000	\$0	\$400,000	\$400,000	\$0	\$400,000
Expenditure Transfer & Reimbursements	\$0	\$40,000	\$40,000	\$0	\$40,000	\$40,000
Operating Transfers Out	\$191,437,832	\$0	\$191,437,832	\$201,966,912	\$0	\$201,966,912
Management Reserves	\$1,275,000	(\$275,000)	\$1,000,000	\$1,000,000	\$0	\$1,000,000
TOTAL	\$196,990,142	(\$235,000)	\$196,755,142	\$207,366,850	\$40,000	\$207,406,850
BUDGET BY CATEGORIES OF REVENUES						
Revenue From Use of Money & Property	\$2,480,891	\$0	\$2,480,891	\$2,497,191	\$0	\$2,497,191
Intergovernmental Revenues	\$191,437,832	\$0	\$191,437,832	\$201,966,912	\$0	\$201,966,912
Charges For Current Services	\$400,000	\$0	\$400,000	\$400,000	\$0	\$400,000
Fund Balance	\$0	\$40,000	\$40,000	\$0	\$40,000	\$40,000
General Revenue Allocation	\$2,671,419	(\$275,000)	\$2,396,419	\$2,502,747	\$0	\$2,502,747
TOTAL	\$196,990,142	(\$235,000)	\$196,755,142	\$207,366,850	\$40,000	\$207,406,850



Public Safety Group Changes

District Attorney

Fiscal Year 2003-04

Specialized Criminal Prosecution

- Proposes a decrease in expenditures and revenue of \$205,000 within the Specialized Prosecution Program related to the loss of State grant funds for the Elder Abuse Prosecution Program. Salaries and Benefits are decreased by the amount equivalent to two full time positions

General Criminal Prosecution

- Proposes a decrease in expenditures and Public Safety Group Fund Balance of \$259,775 within the General Criminal Prosecution Program related to the cancellation of three contracts comprising the Literacy Intervention Program.

Fiscal Year 2004-05

Specialized Criminal Prosecution

- Proposes a decrease in expenditures and revenue of \$205,000 within the Specialized Prosecution Program related to the loss of State grant funds for the Elder Abuse Prosecution Program. Salaries and Benefits are decreased by the amount equivalent to two full time positions

General Criminal Prosecution

- Proposes a decrease in expenditures and Public Safety Group Fund Balance of \$259,775 within the General Criminal Prosecution Program related to the cancellation of three contracts comprising the Literacy Intervention Program.

District Attorney	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
General Criminal Prosecution	481.50	0.00	481.50	481.50	0.00	481.50
Specialized Criminal Prosecution	347.00	0.00	347.00	347.00	0.00	347.00
Juvenile Court	68.50	0.00	68.50	68.50	0.00	68.50
Public Assistance Fraud	96.00	0.00	96.00	96.00	0.00	96.00
District Attorney Administration	45.00	0.00	45.00	45.00	0.00	45.00
TOTAL	1,038.00	0.00	1,038.00	1,038.00	0.00	1,038.00
BUDGET BY PROGRAM						
General Criminal Prosecution	\$48,766,068	(\$259,775)	\$48,506,293	\$50,166,200	(\$259,775)	\$49,906,425
Specialized Criminal Prosecution	\$37,654,841	(\$205,000)	\$37,449,841	\$38,415,485	(\$205,000)	\$38,210,485
Juvenile Court	\$7,439,806	\$0	\$7,439,806	\$7,683,724	\$0	\$7,683,724
Public Assistance Fraud	(\$683,142)	\$0	(\$683,142)	(\$231,217)	\$0	(\$231,217)
District Attorney Administration	\$5,589,732	\$0	\$5,589,732	\$5,333,115	\$0	\$5,333,115
TOTAL	\$98,767,305	(\$464,775)	\$98,302,530	\$101,367,307	(\$464,775)	\$100,902,532



Public Safety Group Changes

District Attorney	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$91,340,263	(\$205,000)	\$91,135,263	\$94,434,681	(\$205,000)	\$94,229,681
Services & Supplies	\$11,775,697	(\$259,775)	\$11,515,922	\$11,781,281	(\$259,775)	\$11,521,506
Other Charges	\$2,692,818	\$0	\$2,692,818	\$2,692,818	\$0	\$2,692,818
Fixed Assets Equipment	\$63,416	\$0	\$63,416	\$63,416	\$0	\$63,416
Expenditure Transfer & Reimbursements	(\$7,604,889)	\$0	(\$7,604,889)	(\$7,604,889)	\$0	(\$7,604,889)
Management Reserves	\$500,000	\$0	\$500,000	\$0	\$0	\$0
TOTAL	\$98,767,305	(\$464,775)	\$98,302,530	\$101,367,307	(\$464,775)	\$100,902,532
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$14,573,575	(\$205,000)	\$14,368,575	\$14,435,487	(\$205,000)	\$14,230,487
Charges For Current Services	\$3,019,316	\$0	\$3,019,316	\$3,019,316	\$0	\$3,019,316
Other Financing Sources	\$39,091,827	\$0	\$39,091,827	\$41,197,643	\$0	\$41,197,643
Fund Balance	\$6,512,079	(\$259,775)	\$6,252,304	\$5,770,149	(\$259,775)	\$5,510,374
General Revenue Allocation	\$35,570,508	\$0	\$35,570,508	\$36,944,712	\$0	\$36,944,712
TOTAL	\$98,767,305	(\$464,775)	\$98,302,530	\$101,367,307	(\$464,775)	\$100,902,532



Public Safety Group Changes

Sheriff

Fiscal Year 2003-04

Detention Services

- Proposes an increase of \$118,056 due to \$32,708 in additional revenue from the Meals on Wheels contract and a reduction of \$85,348 in cost applied from the Probation Department for food services. Meals on Wheels is a non-profit organization with a mission to help seniors remain independent and secure by delivering meals to their homes. The reduction in cost applied with the Probation Department adjusts costs for a decrease in labor costs.

Law Enforcement Services

- Proposes an increase of \$83,642 based on revenue from an Office of Criminal Justice Planning (OCJP) Child Abuse Grant. Grant funds are to be used for funding a portion of the specialized law enforcement unit that responds to and investigates misdemeanor child abuse and neglect case
- Proposes an increase of \$528,750 based on revenue from new customer agencies of the Regional Communication System (RCS), including the City of Oceanside and East County California Highway Patrol. The RCS is the primary wireless communications network for public safety and public service agencies in 18 cities throughout the County of San Diego.
- Proposes an increase of \$9,305 based on revenue from the San Diego Harbor Police for a contract for the safeguarding of property of mentally ill persons taken into custody as approved by the Board on 4/29/03, (17).
- Proposes an increase of \$54,219 based on additional revenue from the U.S. Department of Justice Drug Enforcement Agency for reimbursement of overtime and related services and supplies costs associated with marijuana eradication as approved by the Board on 5/6/03,(8).
- Proposes an increase of \$17,000 based on a grant augmentation from the Office of Criminal Justice Planning Local Forensic Laboratory Improvement Program. The additional funding will be used to offset training and travel expenses for Crime Lab personnel.
- Proposes an increase of \$1,239,086 to maintain and upgrade the Cal-ID system and implement Palm Print Technology based on revenue from the Cal-ID Trust Fund. Additional revenue is being collected in the trust fund based on a resolution adopted by the Board of Supervisors on 4/12/02 (#2) pursuant to California Vehicle Code Section 9250.19, which authorizes \$1 from each vehicle license fee for the purchase and maintenance of fingerprint identification equipment and support costs. This Change Letter request was not included in Fiscal Year 2003-04 CAO Proposed Operational Plan because the Cal-ID Remote Access Network Board authorized the budgeting of appropriations based on trust fund revenues subsequent to the closure of the CAO Proposed Operational Plan (action taken on 5/14/03). Cal-ID is the automated California Identification System maintained by the Department of Justice for retaining fingerprint files and identifying latent fingerprints.
- Proposes the re-budget of \$282,311 in Local Forensic Laboratory Improvement Program grant funds from the State Office of Criminal Justice Planning. Funds are designated for improving laboratory services through new construction, remodeling, renovation, and equipment. Most of the \$3 million grant funding is being used for a Capital Project to remodel the Sheriff's Crime Lab. The remodel is scheduled for completion in Fiscal Year 2003-04.

Management Services

- Proposes the re-budget of \$20,000 in California Law Enforcement Entitlement Program/High Technology grant funds from the State Department of Justice. The original amount of the grant was \$498,414 and all except \$20,000 has been spent in Fiscal Year 2002-03. Grant funds have been used to fund a portion of the rebuild of the San Diego Users' Network/California Law Enforcement Telecommunications System (SUN/CLETS).



- Proposes the re-budget of \$2,527,625 in Community Oriented Policing Services (COPS) More 2001 grant funds from the U.S. Department of Justice, along with required matching funds. Grant and matching funds are to be used for the implementation of a system to fully automate law enforcement-related activities. Funds will be spent on the Sheriff's Integrated Records Information System (SIRIS).
- Proposes the re-budget of \$141,000 in California Law Enforcement Technical Entitlement Program funds from the State Department of Justice. Funds are designated for technology equipment for law enforcement. Funding has been used to fund Computer Aided Dispatch (CAD) infrastructure upgrades and CAD software. Original amount of grant was \$918,697, all but \$141,000 has been spent.
- Proposes the re-budget of \$90,868 in Cold Hit Grant Funds from Office of Criminal Justice Planning because the grant has been extended until 1/30/2005. The Cold Hit Program's intent is to allow crime labs to analyze backlogged evidence in unsolved sexual assault cases with the purpose of identifying potential suspects through DNA typing. This is included in Management Services rather than Law Enforcement Services as General Revenue was used in the CAO Proposed Operational Plan to offset Salaries and Benefits costs which are now offset by grant funds. The \$90,868 has been budgeted in Management Services Bureau as General Revenue to offset inmate medical care costs.
- Proposes an increase of \$66,358 based on revenue from an Office of Criminal Justice Planning (OCJP) Child Abuse Grant. Grant funds are to be used for funding a portion of the specialized law enforcement unit that responds to and investigates misdemeanor child abuse and neglect cases. This is included in Management Services rather than Law Enforcement Services as General Revenue was used in the CAO Proposed Operational Plan to offset Salaries and Benefit costs which are now offset by grant funds. The \$66,358 has been budgeted in Management Services Bureau as General Revenue to offset inmate medical care costs.
- Proposes an increase of \$188,259 based on revenue from the Cal-ID Trust Fund. This is included in Management Services rather than Law Enforcement Services as General Revenue was used in the CAO Proposed Operational Plan to offset Salaries and Benefit costs which are now offset by trust funds. The \$188,259 has been budgeted in Management Services Bureau as General Revenue to offset inmate medical care costs.

Sheriff's Internal Service Fund /Information Technology

- Proposes an increase of \$5,514 in costs associated with Cal-ID program, including increases in automotive maintenance, depreciation, and fuel funded by General Revenues.

800 MHZ County Service Areas

- Proposes a decrease of \$1,024,683 in County Service Area 135 revenue associated with the Regional Communication System (RCS). This action is necessary due to recalculation of projected revenue and expenditures.

Fiscal Year 2004-05

Detention Services

- Proposes an increase of \$35,404 due to additional revenue from the Meals on Wheels contract. Meals on Wheels is a non-profit organization with a mission to help seniors remain independent and secure by delivering meals to their homes.

Law Enforcement Services

- Proposes an increase of \$528,750 based on revenue from new customer agencies of the Regional Communication System (RCS), including the City of Oceanside and East County California Highway Patrol. The RCS is the primary wireless communications network for public safety and public service agencies in 18 cities throughout the County of San Diego.
- Proposes an increase of \$9,305 based on revenue from the San Diego Harbor Police for a contract for the safeguarding of property of mentally ill persons taken into custody as approved by the Board on 4/29/03, (17)



Public Safety Group Changes

- Proposes an increase of \$1,239,086 to maintain and upgrade the Cal-ID system and implement Palm Print Technology based on revenue from the Cal-ID Trust Fund. Additional revenue is being collected in the trust fund based on a resolution adopted by the Board of Supervisors on 4/12/02 (#2) pursuant to California Vehicle Code Section 9250.19, which authorizes \$1 from each vehicle license fee for the purchase and maintenance of fingerprint identification equipment and support costs. This Change Letter request was not included in Fiscal Year 2003-04 CAO Proposed Operational Plan because the Cal-ID Remote Access Network Board authorized the budgeting of appropriations based on trust fund revenues subsequent to the closure of the CAO Proposed Operational Plan (action taken on 5/14/03). from the Cal-ID Trust Fund. Cal-ID is the automated California Identification System maintained by the Department of Justice for retaining fingerprint files and identifying latent fingerprints.

Management Services

- Proposes an increase of \$188,259 based on revenue from the Cal-ID Trust Fund. This is included in Management Services rather than Law Enforcement Services as General Revenue was used in the CAO Proposed Operational Plan to offset Salaries and Benefits costs which are now offset by trust funds. The \$188,259 has been budgeted in Management Services Bureau as General Revenue to offset inmate medical care costs.
- Proposes an increase of \$85,348 in revenue from the Social Security Administration for providing inmate incarceration records for Supplemental Security Income (SSI) eligibility review. This Change Letter request is necessary in order to reflect the projected revenue based on Fiscal Year 2002-03 actual revenue.

Sheriff's Internal Service Fund /Information Technology

- Proposes an increase of \$5,514 in costs associated with Cal-ID program, including increases in automotive maintenance, depreciation, and fuel funded by General Revenue.

800 MHZ County Service Areas

- Proposes a reduction of \$1,024,683 in County Service Area 135 revenue associated with the Regional Communication System (RCS). This action is necessary due to recalculation of projected revenue and expenditures



Public Safety Group Changes

Sheriff	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Detention Services	1,811.50	0.00	1,811.50	1,811.50	0.00	1,811.50
Law Enforcement Services	1,390.00	0.00	1,390.00	1,390.00	0.00	1,390.00
Sheriff Court Services	468.00	0.00	468.00	468.00	0.00	468.00
Human Resources Services	162.75	0.00	162.75	162.75	0.00	162.75
Management Services	189.00	0.00	189.00	189.00	0.00	189.00
Sheriff's ISF / IT	7.00	0.00	7.00	7.00	0.00	7.00
Office of the Sheriff	15.00	0.00	15.00	15.00	0.00	15.00
TOTAL	4,043.25	0.00	4,043.25	4,043.25	0.00	4,043.25
BUDGET BY PROGRAM						
Detention Services	\$150,438,576	\$118,056	\$150,556,632	\$158,336,991	\$35,404	\$158,372,395
Law Enforcement Services	\$146,081,152	\$2,214,313	\$148,295,465	\$152,503,008	\$1,777,141	\$154,280,149
Sheriff Court Services	\$41,073,896	\$0	\$41,073,896	\$42,777,148	\$0	\$42,777,148
Human Resources Services	\$14,039,925	\$0	\$14,039,925	\$14,896,405	\$0	\$14,896,405
Management Services	\$30,510,190	\$3,034,110	\$33,544,300	\$23,884,334	\$273,607	\$24,157,941
Sheriff's ISF / IT	\$40,818,651	\$5,514	\$40,824,165	\$39,107,227	\$5,514	\$39,112,741
Office of the Sheriff	\$2,314,975	\$0	\$2,314,975	\$2,400,709	\$0	\$2,400,709
Sheriff Asset Forfeiture Program	\$1,600,000	\$0	\$1,600,000	\$1,600,000	\$0	\$1,600,000
Sheriff Jail Stores ISF	\$2,875,700	\$0	\$2,875,700	\$2,875,700	\$0	\$2,875,700
Sheriff's Inmate Welfare Fund	\$6,956,800	\$0	\$6,956,800	\$6,956,800	\$0	\$6,956,800
Countywide 800 MHZ CSA's	\$1,873,023	(\$1,024,683)	\$848,340	\$1,873,023	(\$1,024,683)	\$848,340
TOTAL	\$438,582,888	\$4,347,310	\$442,930,198	\$447,211,345	\$1,066,983	\$448,278,328



Public Safety Group Changes

Sheriff	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$341,398,144	\$104,765	\$341,502,909	\$358,418,350	\$87,209	\$358,505,559
Services & Supplies	\$86,540,579	\$2,558,821	\$89,099,400	\$78,480,536	(\$443,833)	\$78,036,703
Other Charges	\$12,303,009	\$345,485	\$12,648,494	\$12,303,009	\$273,607	\$12,576,616
Fixed Assets Equipment	\$2,031,087	\$1,252,891	\$3,283,978	\$1,781,087	\$1,150,000	\$2,931,087
Expenditure Transfer & Reimbursements	(\$7,474,631)	\$85,348	(\$7,389,283)	(\$7,556,337)	\$0	(\$7,556,337)
Operating Transfers Out	\$3,784,700	\$0	\$3,784,700	\$3,784,700	\$0	\$3,784,700
TOTAL	\$438,582,888	\$4,347,310	\$442,930,198	\$447,211,345	\$1,066,983	\$448,278,328
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$181,000	\$0	\$181,000	\$181,000	\$0	\$181,000
Fines, Forfeitures & Penalties	\$4,455,880	\$1,520,200	\$5,976,080	\$6,955,880	\$1,520,200	\$8,476,080
Revenue From Use of Money & Property	\$6,262,595	\$0	\$6,262,595	\$6,512,595	\$0	\$6,512,595
Intergovernmental Revenues	\$26,050,438	\$2,417,795	\$28,468,233	\$27,724,542	\$671,944	\$28,396,486
Charges For Current Services	\$79,398,554	(\$1,070,011)	\$78,328,543	\$81,442,354	(\$1,067,315)	\$80,375,039
Miscellaneous Revenues	\$5,343,546	(\$57,846)	\$5,285,700	\$5,343,546	(\$57,846)	\$5,285,700
Other Financing Sources	\$141,608,090	\$0	\$141,608,090	\$148,978,446	\$0	\$148,978,446
Fund Balance	\$16,890,715	\$1,537,172	\$18,427,887	\$8,464,798	\$0	\$8,464,798
General Revenue Allocation	\$158,392,070	\$0	\$158,392,070	\$161,608,184	\$0	\$161,608,184
TOTAL	\$438,582,888	\$4,347,310	\$442,930,198	\$447,211,345	\$1,066,983	\$448,278,328



Alternate Public Defender

No changes from the CAO Proposed Operational Plan.

Alternate Public Defender	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Administration	9.00	0.00	9.00	9.00	0.00	9.00
Juvenile Dependency	44.00	0.00	44.00	44.00	0.00	44.00
Juvenile Delinquency	9.00	0.00	9.00	9.00	0.00	9.00
Criminal Defense	40.00	0.00	40.00	40.00	0.00	40.00
TOTAL	102.00	0.00	102.00	102.00	0.00	102.00
BUDGET BY PROGRAM						
Administration	\$1,086,288	\$0	\$1,086,288	\$1,135,899	\$0	\$1,135,899
Juvenile Dependency	\$5,113,170	\$0	\$5,113,170	\$5,343,761	\$0	\$5,343,761
Juvenile Delinquency	\$1,330,622	\$0	\$1,330,622	\$1,360,049	\$0	\$1,360,049
Criminal Defense	\$5,570,054	\$0	\$5,570,054	\$5,795,673	\$0	\$5,795,673
TOTAL	\$13,100,134	\$0	\$13,100,134	\$13,635,382	\$0	\$13,635,382
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$9,978,423	\$0	\$9,978,423	\$10,513,671	\$0	\$10,513,671
Services & Supplies	\$3,121,711	\$0	\$3,121,711	\$3,121,711	\$0	\$3,121,711
TOTAL	\$13,100,134	\$0	\$13,100,134	\$13,635,382	\$0	\$13,635,382
BUDGET BY CATEGORIES OF REVENUES						
Fines, Forfeitures & Penalties	\$49,851	\$0	\$49,851	\$49,851	\$0	\$49,851
Intergovernmental Revenues	\$5,591,623	\$0	\$5,591,623	\$5,822,214	\$0	\$5,822,214
Miscellaneous Revenues	\$80,000	\$0	\$80,000	\$80,000	\$0	\$80,000
Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
General Revenue Allocation	\$7,378,660	\$0	\$7,378,660	\$7,683,317	\$0	\$7,683,317
TOTAL	\$13,100,134	\$0	\$13,100,134	\$13,635,382	\$0	\$13,635,382



Child Support Services

Fiscal Year 2003-04

- Proposes a decrease of \$2,865,601 in Salaries and Benefits to account for anticipated attrition throughout the fiscal year (\$1.3 m), the proposed termination of eleven temporary positions (\$500,000), \$1.1 million for positions that will be frozen during the fiscal year and a reduction of \$235,000 based on the elimination of ten Student Worker positions.
- Proposes a net increase of \$18,331 in Services and Supplies due to a reduction of \$275,800 in costs as a result of downsizing the department, offset by an increase of \$257,460 in lease costs and an increase of \$36,671 for Real Property Internal Service Fund costs which were not included in the CAO Proposed Operational Plan.
- Proposes a reduction of \$6.7 million in Federal and State revenue aligning revenue with the allocation amounts for Fiscal Year 2003-04 based on the State Child Support Administrative Initial Planning Allocation Letter for Fiscal Year 2003-04.
- Proposes an increase in the Department of Child Support Services Federal Matching Revenue of \$1,941,177 increasing the budgeted revenue to \$5.5 million. San Diego has been successful in lobbying to receive 66% Federal matching revenue for \$2.9 million in County Recovered Cost revenue spent on claimable Child Support program expenses.
- Proposes an increase in revenue of \$688,875 due to reimbursement from the ACSES Replacement System (ARS) consortium. The ARS Consortium, led by Los Angeles County, has agreed to enter into an agreement with San Diego County to reimburse salaries and benefits, overhead, and long term travel costs for staff dedicated to the ARS system. Currently fourteen staff years are dedicated to ARS system testing and data clean up. This agreement is projected to be effective July 1, 2003.
- Proposes an increase in Charges for Current Services revenue of \$1 million from Recovered Cost revenue. The inclusion of these funds allows the Department to leverage 66% federal matching dollars.

Fiscal Year 2004-05

- Proposes Salaries and Benefit reductions of \$5,015,577 due to anticipated attrition and the elimination of temporary and student worker positions. The attrition will be monitored throughout Fiscal Year 2003-04 and permanent staff adjustments will be made during the Fiscal Year 2004-05 budget build process.
- Proposes a decrease in Services and Supplies of \$1,601,782 as a result of downsizing the department.
- Proposes a reduction of \$279,000 in Fixed Assets due to the anticipated downsizing of the department in Fiscal Year 2003-04.
- Proposes a net reduction of \$6,896,359 in total revenues:
 - Proposes aligning Federal and State revenue with the anticipated allocation amounts for Fiscal Year 2004-05 based on the State Child Support Administrative Initial Planning Allocation Letter for Fiscal Year 2003-04. This item proposes a reduction of \$7.8 million in Federal and State revenue.
 - Proposes an increase in revenue due to the Memorandum Of Understanding with the ARS consortium of \$1,029,304 in Fiscal Year 2004-05. This revenue is budgeted as Intergovernmental Revenue from the County of Los Angeles as reimbursement for ARS costs.



Public Safety Group Changes

Child Support Services	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Public Relations	6.00	0.00	6.00	6.00	0.00	6.00
Production Operations	705.00	0.00	705.00	705.00	0.00	705.00
Staff Development Division	26.00	0.00	26.00	26.00	0.00	26.00
Quality Assurance	3.00	0.00	3.00	3.00	0.00	3.00
Administrative Services (Child Support)	32.00	0.00	32.00	32.00	0.00	32.00
Recurring Maintenance and Operations	9.00	0.00	9.00	9.00	0.00	9.00
Special Projects	0.00	0.00	0.00	0.00	0.00	0.00
Help Desk Support	9.00	0.00	9.00	9.00	0.00	9.00
TOTAL	790.00	0.00	790.00	790.00	0.00	790.00
BUDGET BY PROGRAM						
Public Relations	\$437,504	\$0	\$437,504	\$463,964	\$0	\$463,964
Production Operations	\$49,941,543	(\$2,847,270)	\$47,094,273	\$53,927,560	(\$6,896,359)	\$47,031,201
Staff Development Division	\$1,792,552	\$0	\$1,792,552	\$1,920,455	\$0	\$1,920,455
Research and Publication Division	\$0	\$0	\$0	\$0	\$0	\$0
Quality Assurance	\$245,211	\$0	\$245,211	\$256,431	\$0	\$256,431
Administrative Services (Child Support)	\$2,770,440	\$0	\$2,770,440	\$2,932,398	\$0	\$2,932,398
Recurring Maintenance and Operations	\$1,538,976	\$0	\$1,538,976	\$1,589,592	\$0	\$1,589,592
Maintenance and Operations	\$12,200	\$0	\$12,200	\$12,200	\$0	\$12,200
Special Projects	\$0	\$0	\$0	\$0	\$0	\$0
Help Desk Support	\$555,657	\$0	\$555,657	\$581,001	\$0	\$581,001
TOTAL	\$57,294,083	(\$2,847,270)	\$54,446,813	\$61,683,601	(\$6,896,359)	\$54,787,242
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$48,095,973	(\$2,865,601)	\$45,230,372	\$52,485,491	(\$5,015,577)	\$47,469,914
Services & Supplies	\$8,794,110	\$18,331	\$8,812,441	\$8,794,110	(\$1,601,782)	\$7,192,328
Fixed Assets Equipment	\$404,000	\$0	\$404,000	\$404,000	(\$279,000)	\$125,000
TOTAL	\$57,294,083	(\$2,847,270)	\$54,446,813	\$61,683,601	(\$6,896,359)	\$54,787,242
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$56,666,783	(\$4,122,270)	\$52,544,513	\$59,781,301	(\$6,896,359)	\$52,884,942
Charges For Current Services	\$1,901,000	\$1,000,000	\$2,901,000	\$2,901,000	\$0	\$2,901,000
Miscellaneous Revenues	\$1,300	\$0	\$1,300	\$1,300	\$0	\$1,300
General Revenue Allocation	(\$1,275,000)	\$275,000	(\$1,000,000)	(\$1,000,000)	\$0	(\$1,000,000)
TOTAL	\$57,294,083	(\$2,847,270)	\$54,446,813	\$61,683,601	(\$6,896,359)	\$54,787,242



Public Safety Group Changes

Citizens' Law Enforcement Review Board

No changes from the CAO Proposed Operational Plan.

Citizens' Law Enforcement Review Board	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00
TOTAL	4.00	0.00	4.00	4.00	0.00	4.00
BUDGET BY PROGRAM						
Law Enforcement Review Board	\$493,102	\$0	\$493,102	\$509,492	\$0	\$509,492
TOTAL	\$493,102	\$0	\$493,102	\$509,492	\$0	\$509,492
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$371,308	\$0	\$371,308	\$388,012	\$0	\$388,012
Services & Supplies	\$121,794	\$0	\$121,794	\$121,480	\$0	\$121,480
Management Reserves	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$493,102	\$0	\$493,102	\$509,492	\$0	\$509,492
BUDGET BY CATEGORIES OF REVENUES						
Fund Balance	\$34,304	\$0	\$34,304	\$35,827	\$0	\$35,827
General Revenue Allocation	\$458,798	\$0	\$458,798	\$473,665	\$0	\$473,665
TOTAL	\$493,102	\$0	\$493,102	\$509,492	\$0	\$509,492



Emergency Services

Fiscal Year 2003-04

- Proposes an increase of \$412,458 in expenditures and revenue due to the acceptance of the Federal Emergency Management Agency (FEMA) Supplemental Grant for Emergency Operations Planning and the FEMA Supplemental Grant for Citizen Corps Council & Community Emergency Response Team. These board approved grants funds will be used for the development of a County-wide Hazard Mitigation Plan, a Continuity of Government Plan, and reimbursement of costs of Fire Department personnel from various cities in the County in the development of Citizen Emergency Response Teams (CERT).

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

Emergency Services	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Emergency Services	10.00	0.00	10.00	10.00	0.00	10.00
TOTAL	10.00	0.00	10.00	10.00	0.00	10.00
BUDGET BY PROGRAM						
Emergency Services	\$1,673,413	\$412,458	\$2,085,871	\$1,697,478	\$0	\$1,697,478
TOTAL	\$1,673,413	\$412,458	\$2,085,871	\$1,697,478	\$0	\$1,697,478
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$987,384	\$0	\$987,384	\$1,017,126	\$0	\$1,017,126
Services & Supplies	\$466,079	\$412,458	\$878,537	\$470,402	\$0	\$470,402
Other Charges	\$209,950	\$0	\$209,950	\$209,950	\$0	\$209,950
Fixed Assets Equipment	\$10,000	\$0	\$10,000	\$0	\$0	\$0
TOTAL	\$1,673,413	\$412,458	\$2,085,871	\$1,697,478	\$0	\$1,697,478
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$757,738	\$412,458	\$1,170,196	\$765,000	\$0	\$765,000
Charges For Current Services	\$209,950	\$0	\$209,950	\$209,950	\$0	\$209,950
Fund Balance	\$240,000	\$0	\$240,000	\$240,000	\$0	\$240,000
General Revenue Allocation	\$465,725	\$0	\$465,725	\$482,528	\$0	\$482,528
TOTAL	\$1,673,413	\$412,458	\$2,085,871	\$1,697,478	\$0	\$1,697,478



Public Safety Group Changes

Medical Examiner

No changes from the CAO Proposed Operational Plan.

Medical Examiner	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Decedent Investigations	50.00	0.00	50.00	50.00	0.00	50.00
TOTAL	50.00	0.00	50.00	50.00	0.00	50.00
BUDGET BY PROGRAM						
Decedent Investigations	\$6,362,255	\$0	\$6,362,255	\$6,437,343	\$0	\$6,437,343
TOTAL	\$6,362,255	\$0	\$6,362,255	\$6,437,343	\$0	\$6,437,343
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$5,139,171	\$0	\$5,139,171	\$5,109,915	\$0	\$5,109,915
Services & Supplies	\$1,223,084	\$0	\$1,223,084	\$1,327,428	\$0	\$1,327,428
Fixed Assets Equipment	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$6,362,255	\$0	\$6,362,255	\$6,437,343	\$0	\$6,437,343
BUDGET BY CATEGORIES OF REVENUES						
Charges For Current Services	\$551,734	\$0	\$551,734	\$613,489	\$0	\$613,489
Miscellaneous Revenues	\$42,960	\$0	\$42,960	\$44,220	\$0	\$44,220
Fund Balance	\$81,159	\$0	\$81,159	\$0	\$0	\$0
General Revenue Allocation	\$5,686,402	\$0	\$5,686,402	\$5,779,634	\$0	\$5,779,634
TOTAL	\$6,362,255	\$0	\$6,362,255	\$6,437,343	\$0	\$6,437,343



Probation

Fiscal Year 2003-04

Department Administration

Change letters items result in a net decrease of \$378,609.

- Proposes the transfer of \$1,390,187 from the Probation Department to the Health and Human Services Agency (HHSA) for physical and mental health services supporting the East Mesa Juvenile Detention Facility.
- Proposes the re-budget of \$1,011,578 for Major Maintenance projects not expected to be completed in Fiscal Year 2002-03, primarily for the remodeling of the Juvenile Probation Center. Re-budget is offset with Fund Balance.
- Proposes the cancellation of one time Information Technology (IT) costs of \$1,170,407 for projects no longer necessary or completed. These cancelled expenditures will offset negotiated salary and benefit increases and \$213,252 will be transferred to HHSA for physical and mental health services for the East Mesa Juvenile Detention Facility.

Institutional Services

- Proposes the transfer of \$800,000 in appropriations from the East Mesa Juvenile Detention Facility Capital Project (KK0781) to the Institutional Services Division Services and Supplies budget. This item is necessary to comply with Governmental Accounting Standards Board (GASB) requirements, which preclude the use of Capital Project funds for the purchase of non-permanent furniture and equipment. The funds will be used to purchase kitchen equipment, furniture and office equipment.

Adult Field Services

- Proposes the re-budget of grant funds of \$104,175 associated with the Adult Field Services Comprehensive Approach to Sex Offender Management (CSOM) Program grant. The funds were approved to purchase a Web-based software system to be used by local law enforcement agencies in the tracking of sex offenders. The selection of a vendor is still underway.

Fiscal Year 2004-05

Department Administration

- Proposes the transfer of \$2,984,150 from the Probation Department to HHSA for physical and mental health services supporting the East Mesa Juvenile Detention Facility.

Probation Department	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Adult Field Services	390.50	0.00	390.50	386.00	0.00	386.00
Institutional Services	625.25	0.00	625.25	667.00	0.00	667.00
Juvenile Field Services	363.00	0.00	363.00	363.00	0.00	363.00
Special Supervision	45.00	0.00	45.00	45.00	0.00	45.00
Department Administration	74.00	0.00	74.00	74.00	0.00	74.00
TOTAL	1,497.75	0.00	1,497.75	1,535.00	0.00	1,535.00



Public Safety Group Changes

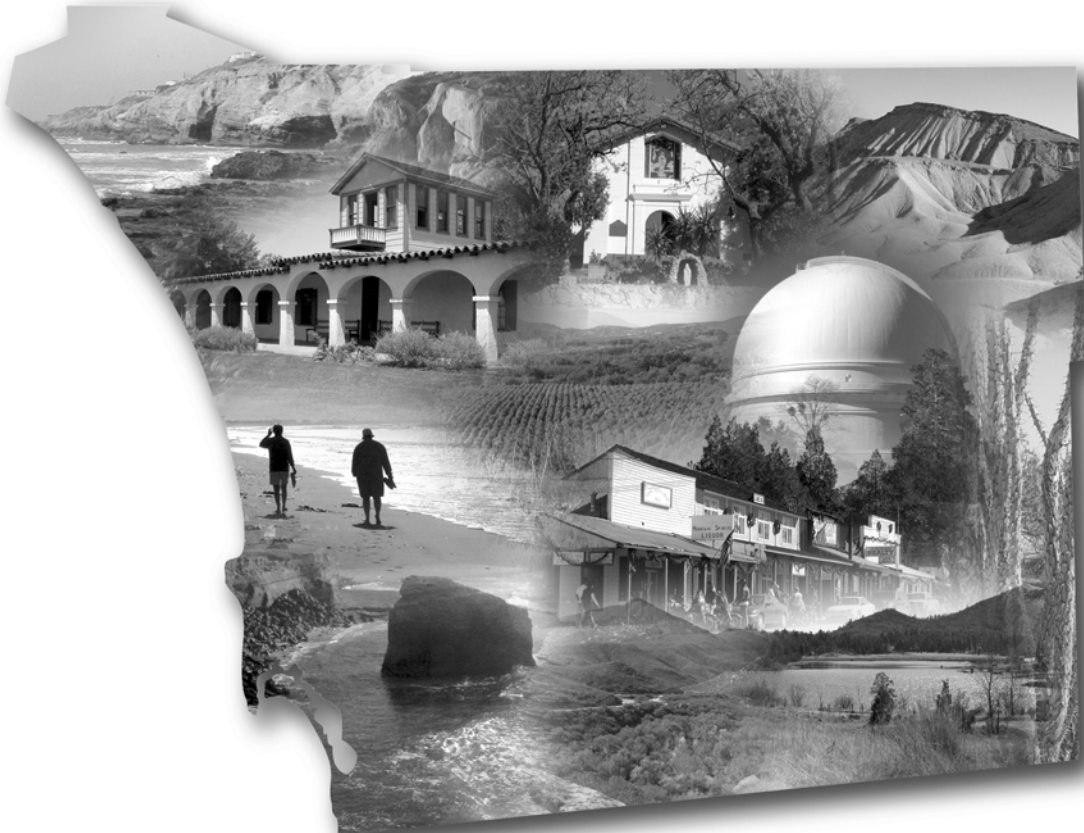
Probation Department	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY PROGRAM						
Adult Field Services	\$31,072,136	\$104,175	\$31,176,311	\$32,591,641	\$0	\$32,591,641
Institutional Services	\$42,336,576	\$800,000	\$43,136,576	\$48,349,375	\$140,272	\$48,489,647
Juvenile Field Services	\$55,186,616	\$0	\$55,186,616	\$57,388,870	\$0	\$57,388,870
Special Supervision	\$3,451,874	\$0	\$3,451,874	\$3,693,385	\$0	\$3,693,385
Department Administration	\$14,635,824	(\$378,609)	\$14,257,215	\$12,866,415	(\$2,984,150)	\$9,882,265
Probation Asset Forfeiture Program	\$60,000	\$0	\$60,000	\$35,000	\$0	\$35,000
Probation Inmate Welfare Fund	\$200,000	\$0	\$200,000	\$225,000	\$0	\$225,000
TOTAL	\$146,943,026	\$525,566	\$147,468,592	\$155,149,686	(\$2,843,878)	\$152,305,808
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$96,176,352	\$957,155	\$97,133,507	\$105,333,747	\$957,155	\$106,290,902
Services & Supplies	\$35,825,868	(\$431,589)	\$35,394,279	\$36,076,578	(\$3,801,033)	\$32,275,545
Other Charges	\$13,593,283	\$0	\$13,593,283	\$13,593,283	\$0	\$13,593,283
Fixed Assets Equipment	\$89,000	\$0	\$89,000	\$89,000	\$0	\$89,000
Expenditure Transfer & Reimbursements	(\$681,870)	\$0	(\$681,870)	(\$677,922)	\$0	(\$677,922)
Management Reserves	\$1,940,393	\$0	\$1,940,393	\$735,000	\$0	\$735,000
TOTAL	\$146,943,026	\$525,566	\$147,468,592	\$155,149,686	(\$2,843,878)	\$152,305,808
BUDGET BY CATEGORIES OF REVENUES						
Revenue From Use of Money & Property	\$200,000	\$0	\$200,000	\$225,000	\$0	\$225,000
Intergovernmental Revenues	\$43,430,778	\$104,175	\$43,534,953	\$41,507,407	\$0	\$41,507,407
Charges For Current Services	\$8,784,311	\$0	\$8,784,311	\$8,784,311	\$0	\$8,784,311
Miscellaneous Revenues	\$68,464	\$0	\$68,464	\$68,464	\$0	\$68,464
Other Financing Sources	\$19,975,818	\$0	\$19,975,818	\$21,028,726	\$0	\$21,028,726
Fund Balance	\$12,786,000	\$1,811,578	\$14,597,578	\$5,035,000	\$0	\$5,035,000
General Revenue Allocation	\$61,697,655	(\$1,390,187)	\$60,307,468	\$78,500,778	(\$2,843,878)	\$75,656,900
TOTAL	\$146,943,026	\$525,566	\$147,468,592	\$155,149,686	(\$2,843,878)	\$152,305,808



Public Defender

No changes from the CAO Proposed Operational Plan.

Public Defender	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Indigent Defense	369.00	0.00	369.00	369.00	0.00	369.00
TOTAL	369.00	0.00	369.00	369.00	0.00	369.00
BUDGET BY PROGRAM						
Indigent Defense	\$43,733,846	\$0	\$43,733,846	\$43,543,359	\$0	\$43,543,359
TOTAL	\$43,733,846	\$0	\$43,733,846	\$43,543,359	\$0	\$43,543,359
BUDGET BY CATEGORIES OF EXPENDITURES						
Salaries & Employee Benefits	\$38,063,242	\$0	\$38,063,242	\$37,898,696	\$0	\$37,898,696
Services & Supplies	\$5,670,604	\$0	\$5,670,604	\$5,644,663	\$0	\$5,644,663
TOTAL	\$43,733,846	\$0	\$43,733,846	\$43,543,359	\$0	\$43,543,359
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$6,040,590	\$0	\$6,040,590	\$6,255,208	\$0	\$6,255,208
Charges For Current Services	\$1,045,559	\$0	\$1,045,559	\$1,045,559	\$0	\$1,045,559
Miscellaneous Revenues	\$240,803	\$0	\$240,803	\$237,110	\$0	\$237,110
Other Financing Sources	\$72,239	\$0	\$72,239	\$72,239	\$0	\$72,239
Fund Balance	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0
General Revenue Allocation	\$34,834,655	\$0	\$34,834,655	\$35,933,243	\$0	\$35,933,243
TOTAL	\$43,733,846	\$0	\$43,733,846	\$43,543,359	\$0	\$43,543,359



Health and Human Services Agency Changes



Health and Human Services Agency Summary: Expenditures by Program

Health and Human Services Agency expenditures in the Revised Operational Plan are \$1.74 billion for Fiscal Year 2003-04 and \$1.73 billion for Fiscal Year 2004-05. This is an increase of \$2.34 million in the General Fund and a decrease of \$2.38 million in the Tobacco Settlement Special Fund for an overall net decrease of \$42,513 in Fiscal Year 2003-04 below the CAO Proposed Operational Plan and a total proposed increase of \$13.5 million (0.7%) over the Fiscal Year 2002-03 Adopted Budget.

EXPENDITURES BY PROGRAM	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Illness Prevention and Independence	\$458,039,385	\$34,335	\$458,073,720	\$460,623,478	\$61,253	\$460,684,731
Self Sufficiency and Personal Responsibility	\$371,498,880	\$0	\$371,498,880	\$377,072,098	\$0	\$377,072,098
Safe Communities	\$283,752,073	\$1,400,000	\$285,152,073	\$287,348,994	\$0	\$287,348,994
Healthy Communities	\$149,929,204	\$3,810,531	\$153,739,735	\$152,257,705	\$2,050,032	\$154,307,737
Healthy Behavior and Lifestyles	\$57,171,126	\$0	\$57,171,126	\$54,222,102	\$0	\$54,222,102
Administrative Support	\$102,192,551	(\$2,900,000)	\$99,292,551	\$88,389,705	\$0	\$88,389,705
Realignment Revenue Funds	\$281,603,984	\$0	\$281,603,984	\$282,907,632	\$0	\$282,907,632
Tobacco Settlement Funds	\$39,325,020	(\$2,387,379)	\$36,937,641	\$30,215,576	\$0	\$30,215,576
TOTAL	\$1,743,512,223	(\$42,513)	\$1,743,469,710	\$1,733,037,290	\$2,111,285	\$1,735,148,575

Significant proposed changes for Fiscal Year 2003-04 include:

- \$1.39 million increase in General Revenue allocation for services associated with the East Mesa Juvenile Detention Facility. This increase has a corresponding decrease in the Probation Department for no net impact in appropriations or funding to the County.
- \$1.4 million increase to fund Juvenile Diversion services.
- \$2.38 million decrease in the Tobacco Settlement Special Fund based on revised fund balance projections. This has no impact to services.



Health and Human Services Agency Changes

Health and Human Services Agency Summary: Staffing by Program

Health and Human Services Agency staffing levels in the Revised Operational Plan is 6,054.27 staff years for Fiscal Years 2003-04 and 6,021.27 staff years for Fiscal Year 2004-05. This is unchanged from the CAO Proposed Operational Plan, for a total proposed decrease of 182.46 staff years (-2.93%) from the Fiscal Year 2002-03 Adopted Budget.

STAFFING BY PROGRAM	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Illness Prevention and Independence	1,386.24	0.00	1,386.24	1,384.74	0.00	1,384.74
Self Sufficiency and Personal Responsibility	1,728.91	0.00	1,728.91	1,728.91	0.00	1,728.91
Safe Communities	1,636.25	0.00	1,636.25	1,604.75	0.00	1,604.75
Healthy Communities	621.87	0.00	621.87	621.87	0.00	621.87
Healthy Behavior and Lifestyles	83.00	0.00	83.00	83.00	0.00	83.00
Administrative Support	598.00	0.00	598.00	598.00	0.00	598.00
TOTAL	6054.27	0.00	6054.27	6021.27	0.00	6021.27



Illness Prevention and Independence

Fiscal Year 2003-04

- Proposes an increase of \$479,656 in General Revenue Allocation transferred from Probation to fund mental health services for the new East Mesa Juvenile Detention Facility. The increase in General Revenue Allocation is offset by a reduction of \$445,321 in Intergovernmental Revenue and an increase of \$34,335 in Salaries and Benefits, for a net increase of \$34,335 in appropriations and revenue. This project was included in the CAO Proposed Operational Plan, and the proposed revisions are technical adjustments with no net impact to the County.

Fiscal Year 2004-05

- Proposes an increase of \$793,846 in General Revenue Allocation transferred from Probation to fund mental health services for the new East Mesa Juvenile Detention Facility. The increase in General Revenue Allocation is offset by a reduction of \$732,593 in Intergovernmental Revenue and an increase of \$61,253 in Salaries and Benefits, for a net increase of \$61,253 in appropriations and revenue. This project was included in the CAO Proposed Operational Plan, and the proposed revisions are technical adjustments with no net impact to the County.

Illness Prevention and Independence	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
South Region California Children's Services	143.75	0.00	143.75	143.75	0.00	143.75
Aging and Independence Services	611.00	0.00	611.00	611.00	0.00	611.00
Children's Mental Health Services	205.91	0.00	205.91	204.41	0.00	204.41
Adult Mental Health Services	425.58	0.00	425.58	425.58	0.00	425.58
TOTAL	1,386.24	0.00	1,386.24	1,384.74	0.00	1,384.74
BUDGET BY PROGRAM						
South Region California Children's Services	\$13,198,638	\$0	\$13,198,638	\$13,766,038	\$0	\$13,766,038
Aging and Independence Services	\$226,435,429	\$0	\$226,435,429	\$228,362,920	\$0	\$228,362,920
Children's Mental Health Services	\$88,086,635	\$34,335	\$88,120,970	\$88,609,743	\$61,253	\$88,670,996
Adult Mental Health Services	\$126,003,660	\$0	\$126,003,660	\$125,569,754	\$0	\$125,569,754
Ambulance CSA's - Health & Human Services	\$4,315,023	\$0	\$4,315,023	\$4,315,023	\$0	\$4,315,023
TOTAL	\$458,039,385	\$34,335	\$458,073,720	\$460,623,478	\$61,253	\$460,684,731



Health and Human Services Agency Changes

Illness Prevention and Independence	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$96,996,506	\$34,335	\$97,030,841	\$100,524,534	\$61,253	\$100,585,787
Services & Supplies	\$347,649,643	\$0	\$347,649,643	\$346,705,708	\$0	\$346,705,708
Other Charges	\$4,453,227	\$0	\$4,453,227	\$4,453,227	\$0	\$4,453,227
Fixed Assets Equipment	\$76,913	\$0	\$76,913	\$76,913	\$0	\$76,913
Expenditure Transfer & Reimbursements	(\$14,677)	\$0	(\$14,677)	(\$14,677)	\$0	(\$14,677)
Operating Transfers Out	\$8,877,773	\$0	\$8,877,773	\$8,877,773	\$0	\$8,877,773
TOTAL	\$458,039,385	\$34,335	\$458,073,720	\$460,623,478	\$61,253	\$460,684,731
BUDGET BY CATEGORIES OF REVENUES						
Taxes Current Property	\$818,400	\$0	\$818,400	\$818,400	\$0	\$818,400
Taxes Other Than Current Secured	\$16,800	\$0	\$16,800	\$16,800	\$0	\$16,800
Fines, Forfeitures & Penalties	\$107,933	\$0	\$107,933	\$107,933	\$0	\$107,933
Revenue From Use of Money & Property	\$234,337	\$0	\$234,337	\$234,337	\$0	\$234,337
Intergovernmental Revenues	\$274,518,183	(\$445,321)	\$274,072,862	\$274,299,479	(\$732,593)	\$273,566,886
Charges For Current Services	\$23,786,023	\$0	\$23,786,023	\$23,786,023	\$0	\$23,786,023
Miscellaneous Revenues	\$1,100,067	\$0	\$1,100,067	\$1,100,067	\$0	\$1,100,067
Other Financing Sources	\$125,988,941	\$0	\$125,988,941	\$127,988,941	\$0	\$127,988,941
Fund Balance	\$189,100	\$0	\$189,100	\$189,100	\$0	\$189,100
General Revenue Allocation	\$31,279,601	\$479,656	\$31,759,257	\$32,082,398	\$793,846	\$32,876,244
TOTAL	\$458,039,385	\$34,335	\$458,073,720	\$460,623,478	\$61,253	\$460,684,731



Self Sufficiency & Personal Responsibility

No changes from the CAO Proposed Operational Plan.

Self Sufficiency and Personal Responsibility	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Central Region	468.91	0.00	468.91	468.91	0.00	468.91
East Region	338.75	0.00	338.75	338.75	0.00	338.75
North Central Region	376.75	0.00	376.75	376.75	0.00	376.75
North Coastal Region	173.50	0.00	173.50	173.50	0.00	173.50
North Inland Region	168.50	0.00	168.50	168.50	0.00	168.50
South Region	164.50	0.00	164.50	164.50	0.00	164.50
Aging and Independence Services	11.00	0.00	11.00	11.00	0.00	11.00
Contract Operations	21.00	0.00	21.00	21.00	0.00	21.00
Policy and Program Support	6.00	0.00	6.00	6.00	0.00	6.00
TOTAL	1,728.91	0.00	1,728.91	1,728.91	0.00	1,728.91
BUDGET BY PROGRAM						
Central Region	\$85,311,254	\$0	\$85,311,254	\$86,793,809	\$0	\$86,793,809
East Region	\$114,028,033	\$0	\$114,028,033	\$115,200,434	\$0	\$115,200,434
North Central Region	\$54,618,338	\$0	\$54,618,338	\$55,816,119	\$0	\$55,816,119
North Coastal Region	\$21,109,681	\$0	\$21,109,681	\$21,686,306	\$0	\$21,686,306
North Inland Region	\$29,371,797	\$0	\$29,371,797	\$29,863,198	\$0	\$29,863,198
South Region	\$53,725,484	\$0	\$53,725,484	\$54,194,628	\$0	\$54,194,628
Aging and Independence Services	\$1,449,021	\$0	\$1,449,021	\$1,493,217	\$0	\$1,493,217
Contract Operations	\$5,943,228	\$0	\$5,943,228	\$6,046,909	\$0	\$6,046,909
Policy and Program Support	\$5,942,044	\$0	\$5,942,044	\$5,977,478	\$0	\$5,977,478
TOTAL	\$371,498,880	\$0	\$371,498,880	\$377,072,098	\$0	\$377,072,098
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$91,289,888	\$0	\$91,289,888	\$96,808,679	\$0	\$96,808,679
Services & Supplies	\$33,810,890	\$0	\$33,810,890	\$33,865,317	\$0	\$33,865,317
Other Charges	\$246,398,102	\$0	\$246,398,102	\$246,398,102	\$0	\$246,398,102
TOTAL	\$371,498,880	\$0	\$371,498,880	\$377,072,098	\$0	\$377,072,098



Health and Human Services Agency Changes

Self Sufficiency and Personal Responsibility	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Revenue From Use of Money & Property	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenues	\$373,794,066	\$0	\$373,794,066	\$373,794,066	\$0	\$373,794,066
Charges For Current Services	\$192,327	\$0	\$192,327	\$192,327	\$0	\$192,327
Miscellaneous Revenues	\$2,837,578	\$0	\$2,837,578	\$2,837,578	\$0	\$2,837,578
Other Financing Sources	\$1,329,235	\$0	\$1,329,235	\$1,329,235	\$0	\$1,329,235
General Revenue Allocation	(\$6,654,326)	\$0	(\$6,654,326)	(\$1,081,108)	\$0	(\$1,081,108)
TOTAL	\$371,498,880	\$0	\$371,498,880	\$377,072,098	\$0	\$377,072,098



Safe Communities

Fiscal Year 2003-04

- Proposes an increase of \$1,400,000 in appropriations and Tobacco Settlement Funds to fund contracted Juvenile Diversion services.

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

Safe Communities	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Central Region	177.00	0.00	177.00	173.00	0.00	173.00
East Region	124.00	0.00	124.00	117.00	0.00	117.00
North Central Region	78.00	0.00	78.00	75.00	0.00	75.00
North Coastal Region	93.00	0.00	93.00	91.00	0.00	91.00
North Inland Region	94.50	0.00	94.50	91.50	0.00	91.50
South Region	102.50	0.00	102.50	98.00	0.00	98.00
Aging and Independence Services	95.50	0.00	95.50	95.50	0.00	95.50
Policy and Program Support	7.00	0.00	7.00	7.00	0.00	7.00
Strategy and Planning Division	3.00	0.00	3.00	3.00	0.00	3.00
Office of Public Health	20.50	0.00	20.50	20.50	0.00	20.50
County Child Welfare Services	841.25	0.00	841.25	833.25	0.00	833.25
TOTAL	1,636.25	0.00	1,636.25	1,604.75	0.00	1,604.75
BUDGET BY PROGRAM						
Central Region	\$13,617,695	\$0	\$13,617,695	\$14,126,890	\$0	\$14,126,890
East Region	\$9,355,481	\$0	\$9,355,481	\$9,445,994	\$0	\$9,445,994
North Central Region	\$5,866,202	\$0	\$5,866,202	\$5,997,495	\$0	\$5,997,495
North Coastal Region	\$7,463,998	\$0	\$7,463,998	\$7,705,108	\$0	\$7,705,108
North Inland Region	\$7,574,428	\$0	\$7,574,428	\$7,750,703	\$0	\$7,750,703
South Region	\$9,297,765	\$0	\$9,297,765	\$9,434,471	\$0	\$9,434,471
Aging and Independence Services	\$9,318,947	\$0	\$9,318,947	\$9,719,034	\$0	\$9,719,034
Contract Operations	\$1,870,443	\$1,400,000	\$3,270,443	\$1,351,063	\$0	\$1,351,063
Policy and Program Support	\$608,728	\$0	\$608,728	\$642,065	\$0	\$642,065
Strategy and Planning Division	\$367,720	\$0	\$367,720	\$382,330	\$0	\$382,330
Office of Public Health	\$4,288,474	\$0	\$4,288,474	\$4,296,380	\$0	\$4,296,380
County Child Welfare Services	\$214,122,192	\$0	\$214,122,192	\$216,497,461	\$0	\$216,497,461
TOTAL	\$283,752,073	\$1,400,000	\$285,152,073	\$287,348,994	\$0	\$287,348,994



Health and Human Services Agency Changes

Safe Communities	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$107,904,549	\$0	\$107,904,549	\$112,274,911	\$0	\$112,274,911
Services & Supplies	\$31,984,898	\$1,400,000	\$33,384,898	\$31,211,457	\$0	\$31,211,457
Other Charges	\$143,850,483	\$0	\$143,850,483	\$143,850,483	\$0	\$143,850,483
Fixed Assets Equipment	\$12,143	\$0	\$12,143	\$12,143	\$0	\$12,143
TOTAL	\$283,752,073	\$1,400,000	\$285,152,073	\$287,348,994	\$0	\$287,348,994
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$814,000	\$0	\$814,000	\$814,000	\$0	\$814,000
Fines, Forfeitures & Penalties	\$67,267	\$0	\$67,267	\$67,267	\$0	\$67,267
Revenue From Use of Money & Property	\$584,308	\$0	\$584,308	\$584,308	\$0	\$584,308
Intergovernmental Revenues	\$215,751,286	\$1,400,000	\$217,151,286	\$215,597,328	\$0	\$215,597,328
Charges For Current Services	\$836,007	\$0	\$836,007	\$825,112	\$0	\$825,112
Miscellaneous Revenues	\$1,375,140	\$0	\$1,375,140	\$1,375,140	\$0	\$1,375,140
Other Financing Sources	\$41,052,778	\$0	\$41,052,778	\$41,053,330	\$0	\$41,053,330
General Revenue Allocation	\$23,271,287	\$0	\$23,271,287	\$27,032,509	\$0	\$27,032,509
TOTAL	\$283,752,073	\$1,400,000	\$285,152,073	\$287,348,994	\$0	\$287,348,994



Healthy Communities

Fiscal Year 2003-04

- Proposes an increase of \$3,810,531 in appropriations and revenue in Healthy Communities as a result of the following adjustments:
 - Increase of \$910,531 in appropriations and General Revenue Allocation to fund Public Health Services for the new East Mesa Juvenile Detention Facility. These increases are offset by a decrease of \$910,531 in appropriations and General Revenue Allocation in the Probation Department.
 - Transfer of \$500,000 in appropriations and Tobacco Settlement Funds from the Administrative Support Division to Healthy Communities for First Responders and Juvenile Detainees services. This is a technical adjustment with no impact to funding or services.
 - Transfer of \$2,400,000 in appropriations and Tobacco Settlement Funds from the Administrative Support Division to Healthy Communities for Access to Health Care, County Medical Services. This is a technical adjustment with no impact to funding or services.

Fiscal Year 2004-05

- Proposes an increase of \$2,050,032 in appropriations and General Revenue Allocation to fund Public Health Services for the new East Mesa Juvenile Detention Facility. These increases are offset by a decrease of \$2,050,032 in appropriations and General Revenue Allocation in the Probation Department.

Healthy Communities	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Central Region	35.00	0.00	35.00	35.00	0.00	35.00
East Region	32.00	0.00	32.00	32.00	0.00	32.00
North Central Region	106.50	0.00	106.50	106.50	0.00	106.50
North Coastal Region	28.00	0.00	28.00	28.00	0.00	28.00
North Inland Region	24.00	0.00	24.00	24.00	0.00	24.00
South Region	22.50	0.00	22.50	22.50	0.00	22.50
Policy and Program Support	26.00	0.00	26.00	26.00	0.00	26.00
Office of Public Health	347.87	0.00	347.87	347.87	0.00	347.87
TOTAL	621.87	0.00	621.87	621.87	0.00	621.87



Health and Human Services Agency Changes

Healthy Communities	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY PROGRAM						
Central Region	\$2,823,565	\$0	\$2,823,565	\$2,957,336	\$0	\$2,957,336
East Region	\$2,799,299	\$0	\$2,799,299	\$3,000,006	\$0	\$3,000,006
North Central Region	\$7,513,956	\$0	\$7,513,956	\$7,884,164	\$0	\$7,884,164
North Coastal Region	\$2,346,371	\$0	\$2,346,371	\$2,455,115	\$0	\$2,455,115
North Inland Region	\$2,163,276	\$0	\$2,163,276	\$2,253,055	\$0	\$2,253,055
South Region	\$1,933,313	\$0	\$1,933,313	\$2,037,852	\$0	\$2,037,852
Contract Operations	\$752,220	\$0	\$752,220	\$752,220	\$0	\$752,220
Policy and Program Support	\$66,562,468	\$2,400,000	\$68,962,468	\$66,693,023	\$0	\$66,693,023
Strategy and Planning Division	\$18,544	\$0	\$18,544	\$43,800	\$0	\$43,800
Aging and Independence Services	\$150,000	\$0	\$150,000	\$150,000	\$0	\$150,000
Office of Public Health	\$62,866,192	\$1,410,531	\$64,276,723	\$64,031,134	\$2,050,032	\$66,081,166
TOTAL	\$149,929,204	\$3,810,531	\$153,739,735	\$152,257,705	\$2,050,032	\$154,307,737
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$44,995,793	\$0	\$44,995,793	\$47,393,435	\$0	\$47,393,435
Services & Supplies	\$103,482,190	\$3,810,531	\$107,292,721	\$103,413,049	\$2,050,032	\$105,463,081
Other Charges	\$1,569,121	\$0	\$1,569,121	\$1,569,121	\$0	\$1,569,121
Fixed Assets Equipment	\$79,000	\$0	\$79,000	\$79,000	\$0	\$79,000
Expenditure Transfer & Reimbursements	(\$196,900)	\$0	(\$196,900)	(\$196,900)	\$0	(\$196,900)
TOTAL	\$149,929,204	\$3,810,531	\$153,739,735	\$152,257,705	\$2,050,032	\$154,307,737
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$338,507	\$0	\$338,507	\$338,507	\$0	\$338,507
Fines, Forfeitures & Penalties	\$4,351,832	\$0	\$4,351,832	\$4,401,832	\$0	\$4,401,832
Intergovernmental Revenues	\$46,075,472	\$0	\$46,075,472	\$45,655,957	\$0	\$45,655,957
Charges For Current Services	\$7,149,667	\$0	\$7,149,667	\$7,149,667	\$0	\$7,149,667
Miscellaneous Revenues	\$1,888,696	\$0	\$1,888,696	\$1,813,696	\$0	\$1,813,696
Other Financing Sources	\$82,850,776	\$2,900,000	\$85,750,776	\$82,605,076	\$0	\$82,605,076
General Revenue Allocation	\$7,274,254	\$910,531	\$8,184,785	\$10,292,970	\$2,050,032	\$12,343,002
TOTAL	\$149,929,204	\$3,810,531	\$153,739,735	\$152,257,705	\$2,050,032	\$154,307,737



Healthy Behavior and Lifestyles

Fiscal Year 2003-04

- Proposes a technical adjustment transferring \$50,588,420 in appropriations and revenue due to a restructuring within the Health and Human Services Agency moving the Alcohol and Drug Services Program from the Policy and Program Support Division to its own Division. There is no impact to funding or services.

Fiscal Year 2004-05

- Proposes a technical adjustment transferring \$49,409,339 in appropriations and revenue due to a restructuring within the Health and Human Services Agency moving the Alcohol and Drug Services Program from the Policy and Program Support Division to its own Division. There is no impact to funding or services.

Healthy Behavior and Lifestyles	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Central Region	3.00	0.00	3.00	3.00	0.00	3.00
East Region	3.00	0.00	3.00	3.00	0.00	3.00
North Central Region	2.50	0.00	2.50	2.50	0.00	2.50
North Coastal Region	3.00	0.00	3.00	3.00	0.00	3.00
North Inland Region	3.00	0.00	3.00	3.00	0.00	3.00
Proposition 10	16.00	0.00	16.00	16.00	0.00	16.00
South Region	3.00	0.00	3.00	3.00	0.00	3.00
Policy and Program Support	36.00	0.00	36.00	36.00	0.00	36.00
Office of Public Health	13.50	0.00	13.50	13.50	0.00	13.50
TOTAL	83.00	0.00	83.00	83.00	0.00	83.00
BUDGET BY PROGRAM						
Central Region	\$239,916	\$0	\$239,916	\$254,004	\$0	\$254,004
East Region	\$245,986	\$0	\$245,986	\$260,220	\$0	\$260,220
North Central Region	\$211,562	\$0	\$211,562	\$214,417	\$0	\$214,417
North Coastal Region	\$262,513	\$0	\$262,513	\$277,123	\$0	\$277,123
North Inland Region	\$251,978	\$0	\$251,978	\$266,198	\$0	\$266,198
Proposition 10	\$1,253,898	\$0	\$1,253,898	\$1,332,150	\$0	\$1,332,150
South Region	\$256,858	\$0	\$256,858	\$271,357	\$0	\$271,357
Policy and Program Support	\$50,588,420	(\$50,588,420)	\$0	\$49,409,339	(\$49,409,339)	\$0
Office of Public Health	\$3,859,995	\$0	\$3,859,995	\$1,937,294	\$0	\$1,937,294
Alcohol & Drug Division	\$0	\$50,588,420	\$50,588,420	\$0	\$49,409,339	\$49,409,339
TOTAL	\$57,171,126	\$0	\$57,171,126	\$54,222,102	\$0	\$54,222,102



Health and Human Services Agency Changes

Healthy Behavior and Lifestyles	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Fines, Forfeitures & Penalties	\$120,000	\$0	\$120,000	\$120,000	\$0	\$120,000
Intergovernmental Revenues	\$46,396,648	\$0	\$46,396,648	\$44,701,663	\$0	\$44,701,663
Charges For Current Services	\$315,000	\$0	\$315,000	\$315,000	\$0	\$315,000
Miscellaneous Revenues	\$381,346	\$0	\$381,346	\$275,346	\$0	\$275,346
Other Financing Sources	\$6,668,028	\$0	\$6,668,028	\$4,994,836	\$0	\$4,994,836
General Revenue Allocation	\$3,290,104	\$0	\$3,290,104	\$3,815,257	\$0	\$3,815,257
TOTAL	\$57,171,126	\$0	\$57,171,126	\$54,222,102	\$0	\$54,222,102



Administrative Support

Fiscal Year 2003-04

- Proposes an overall decrease of \$2,900,000 in appropriations and revenue in Administrative Support as a result of the following adjustments:
 - Transfer of \$3,400,000 in appropriations and Tobacco Settlement Funds from Agency Executive Office to First Responders, Juvenile Detainees, and Access to Health Care (County Medical Services) in Healthy Communities and Critical Hours (located within South Region's Administrative Support section), to the programs where the costs will be incurred. This is a technical adjustment with no impact to services.
 - Increase of Intergovernmental Revenues by \$1,500,000 and a decrease of \$4,400,000 in Other Financing Sources for a net decrease of \$2,900,000 due to technical adjustments and transferring revenues with appropriations to programs where costs will be incurred.

Fiscal Year 2004-05

- Proposes a re-categorization of \$1,000,000 of an Other Financing Sources revenue to Intergovernmental Revenue. This has no impact to services.

Administrative Support	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Agency Executive Office	21.00	0.00	21.00	21.00	0.00	21.00
Agency Contract Support	25.00	0.00	25.00	25.00	0.00	25.00
Central Region	14.00	0.00	14.00	14.00	0.00	14.00
East Region	9.00	0.00	9.00	9.00	0.00	9.00
North Central Region	8.00	0.00	8.00	8.00	0.00	8.00
North Coastal Region	6.00	0.00	6.00	6.00	0.00	6.00
North Inland Region	7.00	0.00	7.00	7.00	0.00	7.00
South Region	11.00	0.00	11.00	11.00	0.00	11.00
Aging and Independence Services	27.00	0.00	27.00	27.00	0.00	27.00
Finance	194.00	0.00	194.00	194.00	0.00	194.00
Human Resources	66.00	0.00	66.00	66.00	0.00	66.00
Information Technology	13.00	0.00	13.00	13.00	0.00	13.00
Office of Public Health	17.00	0.00	17.00	17.00	0.00	17.00
Policy and Program Support	153.00	0.00	153.00	153.00	0.00	153.00
Strategy and Planning Division	27.00	0.00	27.00	27.00	0.00	27.00
TOTAL	598.00	0.00	598.00	598.00	0.00	598.00



Health and Human Services Agency Changes

Administrative Support	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY PROGRAM						
Agency Executive Office	\$10,409,269	(\$3,400,000)	\$7,009,269	(\$6,007,823)	\$0	(\$6,007,823)
Agency Contract Support	\$2,208,487	\$0	\$2,208,487	\$2,350,172	\$0	\$2,350,172
Central Region	\$1,422,814	\$0	\$1,422,814	\$1,493,937	\$0	\$1,493,937
East Region	\$1,153,092	\$0	\$1,153,092	\$1,203,525	\$0	\$1,203,525
North Central Region	\$1,078,232	\$0	\$1,078,232	\$1,092,826	\$0	\$1,092,826
North Coastal Region	\$711,953	\$0	\$711,953	\$745,199	\$0	\$745,199
North Inland Region	\$952,996	\$0	\$952,996	\$984,380	\$0	\$984,380
South Region	\$2,691,982	\$500,000	\$3,191,982	\$2,742,539	\$0	\$2,742,539
Aging and Independence Services	\$5,354,281	\$0	\$5,354,281	\$5,412,054	\$0	\$5,412,054
Finance	\$23,703,794	\$0	\$23,703,794	\$24,421,675	\$0	\$24,421,675
Human Resources	\$5,725,910	\$0	\$5,725,910	\$5,998,209	\$0	\$5,998,209
Information Technology	\$18,497,636	\$0	\$18,497,636	\$18,569,490	\$0	\$18,569,490
Office of Public Health	\$2,593,135	\$0	\$2,593,135	\$2,722,265	\$0	\$2,722,265
Policy and Program Support	\$21,884,437	\$0	\$21,884,437	\$22,462,218	\$0	\$22,462,218
Contract Operations	\$392,382	\$0	\$392,382	\$454,764	\$0	\$454,764
Strategy and Planning Division	\$3,412,151	\$0	\$3,412,151	\$3,744,275	\$0	\$3,744,275
TOTAL	\$102,192,551	(\$2,900,000)	\$99,292,551	\$88,389,705	\$0	\$88,389,705
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$42,884,772	\$0	\$42,884,772	\$35,269,544	\$0	\$35,269,544
Services & Supplies	\$59,012,825	(\$2,900,000)	\$56,112,825	\$52,825,207	\$0	\$52,825,207
Other Charges	\$74,574	\$0	\$74,574	\$74,574	\$0	\$74,574
Fixed Assets Equipment	\$220,380	\$0	\$220,380	\$220,380	\$0	\$220,380
Management Reserves	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$102,192,551	(\$2,900,000)	\$99,292,551	\$88,389,705	\$0	\$88,389,705
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$65,120	\$0	\$65,120	\$65,120	\$0	\$65,120
Intergovernmental Revenues	\$58,437,516	\$1,500,000	\$59,937,516	\$58,267,696	\$1,000,000	\$59,267,696
Charges For Current Services	\$32,487	\$0	\$32,487	\$32,487	\$0	\$32,487
Miscellaneous Revenues	\$8,334,187	\$0	\$8,334,187	\$7,928,267	\$0	\$7,928,267
Other Financing Sources	\$32,642,161	(\$4,400,000)	\$28,242,161	\$33,342,161	(\$1,000,000)	\$32,342,161
Fund Balance	\$3,000,000	\$0	\$3,000,000	\$0	\$0	\$0
General Revenue Allocation	(\$318,920)	\$0	(\$318,920)	(\$11,246,026)	\$0	(\$11,246,026)
TOTAL	\$102,192,551	(\$2,900,000)	\$99,292,551	\$88,389,705	\$0	\$88,389,705

Land Use and Environment Group Changes



Land Use and Environment Group Summary: Expenditures by Department

Land Use and Environment Group expenditures in the Revised Operational Plan are \$305.6 million for Fiscal Year 2003-04 and \$310.7 million for Fiscal Year 2004-05. This is a decrease of \$10.7 million (-3.4%) in Fiscal Year 2003-04 from the CAO Proposed Operational Plan, for a total proposed increase of \$2.4 million (0.8%) above the Fiscal Year 2002-03 Adopted Budget.

EXPENDITURES BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Land Use and Environment Group	\$3,398,169	\$0	\$3,398,169	\$3,453,408	\$0	\$3,453,408
San Diego Geographic Information Source (SanGIS)	\$666,014	\$0	\$666,014	\$696,496	\$0	\$696,496
Trade and Business Development	\$400,966	\$0	\$400,966	\$417,005	\$0	\$417,005
Agriculture, Weights and Measures	\$13,036,775	\$0	\$13,036,775	\$13,547,345	\$0	\$13,547,345
Air Pollution Control District	\$22,285,861	\$0	\$22,285,861	\$22,797,272	\$0	\$22,797,272
Environmental Health	\$28,275,031	\$0	\$28,275,031	\$29,590,910	\$0	\$29,590,910
Farm and Home Advisor	\$618,155	\$0	\$618,155	\$642,839	\$0	\$642,839
Parks and Recreation	\$20,458,787	\$0	\$20,458,787	\$20,955,650	\$0	\$20,955,650
Planning and Land Use	\$23,599,247	\$2,385,726	\$25,984,973	\$22,819,930	\$0	\$22,819,930
Public Works	\$203,552,820	(\$13,110,457)	\$190,442,363	\$197,897,269	(\$2,068,100)	\$195,829,169
TOTAL	\$316,291,825	(\$10,724,731)	\$305,567,094	\$312,818,124	(\$2,068,100)	\$310,750,024

Significant proposed changes for Fiscal Year 2003-04 include:

- \$12.8 million decrease in Engineering Services Detailed Work Program project costs.
- \$1.4 million decrease in Airport's capital improvements.
- \$1.1 million increase in Public Works services including Land Development, Solid Waste Management, and Flood Control Districts.
- \$2.3 million in re-budgets for projects in Planning and Land Use that will not be completed in Fiscal Year 2002-03.



Land Use and Environment Group Changes

Land Use and Environment Group Summary: Staffing by Department

Land Use and Environment Group staffing level in the Revised Operational Plan is 1,529.00 staff years for both Fiscal Years 2003-04 and 2004-05. This total is unchanged from the staffing included in the CAO Proposed Operational Plan, for a total proposed decrease of 15.25 staff years (-1.0%) over the Fiscal Year 2002-03 Adopted Budget.

STAFFING BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Land Use and Environment Group	16.00	0.00	16.00	16.00	0.00	16.00
San Diego Geographic Information Source (SanGIS)	5.00	0.00	5.00	5.00	0.00	5.00
Trade and Business Development	3.00	0.00	3.00	3.00	0.00	3.00
Agriculture, Weights and Measures	143.50	0.00	143.50	143.50	0.00	143.50
Air Pollution Control District	149.00	0.00	149.00	149.00	0.00	149.00
Environmental Health	278.00	0.00	278.00	278.00	0.00	278.00
Farm and Home Advisor	7.50	0.00	7.50	7.50	0.00	7.50
Parks and Recreation	160.00	0.00	160.00	160.00	0.00	160.00
Planning and Land Use	219.00	0.00	219.00	219.00	0.00	219.00
Public Works	548.00	0.00	548.00	548.00	0.00	548.00
TOTAL	1,529.00	0.00	1,529.00	1,529.00	0.00	1,529.00



Land Use and Environment Group Changes

Executive Office

No changes from the CAO Proposed Operational Plan.

Land Use and Environment Group	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Land Use and Environment Executive Office	16.00	0.00	16.00	16.00	0.00	16.00
TOTAL	16.00	0.00	16.00	16.00	0.00	16.00
BUDGET BY PROGRAM						
Land Use and Environment Executive Office	\$3,398,169	\$0	\$3,398,169	\$3,453,408	\$0	\$3,453,408
TOTAL	\$3,398,169	\$0	\$3,398,169	\$3,453,408	\$0	\$3,453,408
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$2,259,783	\$0	\$2,259,783	\$2,350,721	\$0	\$2,350,721
Services & Supplies	\$696,777	\$0	\$696,777	\$661,078	\$0	\$661,078
Management Reserves	\$441,609	\$0	\$441,609	\$441,609	\$0	\$441,609
TOTAL	\$3,398,169	\$0	\$3,398,169	\$3,453,408	\$0	\$3,453,408
BUDGET BY CATEGORIES OF REVENUES						
Miscellaneous Revenues	\$27,306	\$0	\$27,306	\$27,306	\$0	\$27,306
General Revenue Allocation	\$3,370,863	\$0	\$3,370,863	\$3,426,102	\$0	\$3,426,102
TOTAL	\$3,398,169	\$0	\$3,398,169	\$3,453,408	\$0	\$3,453,408



Land Use and Environment Group Changes

San Diego Geographic Information Source (SanGIS)

No changes from the CAO Proposed Operational Plan.

San Diego Geographic Information Source (SanGIS)	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
San Diego Geographic Information Source (SanGIS)	5.00	0.00	5.00	5.00	0.00	5.00
TOTAL	5.00	0.00	5.00	5.00	0.00	5.00
BUDGET BY PROGRAM						
San Diego Geographic Information Source (SanGIS)	\$666,014	\$0	\$666,014	\$696,496	\$0	\$696,496
TOTAL	\$666,014	\$0	\$666,014	\$696,496	\$0	\$696,496
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$369,784	\$0	\$369,784	\$400,266	\$0	\$400,266
Services & Supplies	\$296,230	\$0	\$296,230	\$296,230	\$0	\$296,230
TOTAL	\$666,014	\$0	\$666,014	\$696,496	\$0	\$696,496
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$379,873	\$0	\$379,873	\$400,266	\$0	\$400,266
General Revenue Allocation	\$286,141	\$0	\$286,141	\$296,230	\$0	\$296,230
TOTAL	\$666,014	\$0	\$666,014	\$696,496	\$0	\$696,496



Trade and Business Development

No changes from the CAO Proposed Operational Plan.

Trade and Business Development	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Trade and Business Development	3.00	0.00	3.00	3.00	0.00	3.00
TOTAL	3.00	0.00	3.00	3.00	0.00	3.00
BUDGET BY PROGRAM						
Trade and Business Development	\$400,966	\$0	\$400,966	\$417,005	\$0	\$417,005
TOTAL	\$400,966	\$0	\$400,966	\$417,005	\$0	\$417,005
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$261,844	\$0	\$261,844	\$273,646	\$0	\$273,646
Services & Supplies	\$139,122	\$0	\$139,122	\$143,359	\$0	\$143,359
TOTAL	\$400,966	\$0	\$400,966	\$417,005	\$0	\$417,005
BUDGET BY CATEGORIES OF REVENUES						
General Revenue Allocation	\$400,966	\$0	\$400,966	\$417,005	\$0	\$417,005
TOTAL	\$400,966	\$0	\$400,966	\$417,005	\$0	\$417,005



Land Use and Environment Group Changes

Agriculture, Weights & Measures

No changes from the CAO Proposed Operational Plan.

Agriculture, Weights and Measures	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Agriculture, Weights and Measures	143.50	0.00	143.50	143.50	0.00	143.50
TOTAL	143.50	0.00	143.50	143.50	0.00	143.50
BUDGET BY PROGRAM						
Agriculture, Weights and Measures	\$12,997,275	\$0	\$12,997,275	\$13,507,845	\$0	\$13,507,845
Fish and Wildlife Fund	\$39,500	\$0	\$39,500	\$39,500	\$0	\$39,500
TOTAL	\$13,036,775	\$0	\$13,036,775	\$13,547,345	\$0	\$13,547,345
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$10,778,519	\$0	\$10,778,519	\$11,289,089	\$0	\$11,289,089
Services & Supplies	\$2,211,756	\$0	\$2,211,756	\$2,211,756	\$0	\$2,211,756
Other Charges	\$40,500	\$0	\$40,500	\$40,500	\$0	\$40,500
Fixed Assets Equipment	\$6,000	\$0	\$6,000	\$6,000	\$0	\$6,000
TOTAL	\$13,036,775	\$0	\$13,036,775	\$13,547,345	\$0	\$13,547,345
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$1,572,030	\$0	\$1,572,030	\$1,572,030	\$0	\$1,572,030
Fines, Forfeitures & Penalties	\$16,250	\$0	\$16,250	\$16,250	\$0	\$16,250
Intergovernmental Revenues	\$5,808,380	\$0	\$5,808,380	\$7,690,273	\$0	\$7,690,273
Charges For Current Services	\$961,255	\$0	\$961,255	\$961,255	\$0	\$961,255
Miscellaneous Revenues	\$53,710	\$0	\$53,710	\$36,750	\$0	\$36,750
Fund Balance	\$1,523,250	\$0	\$1,523,250	\$23,250	\$0	\$23,250
General Revenue Allocation	\$3,101,900	\$0	\$3,101,900	\$3,247,537	\$0	\$3,247,537
TOTAL	\$13,036,775	\$0	\$13,036,775	\$13,547,345	\$0	\$13,547,345



Air Pollution Control District

No changes from the CAO Proposed Operational Plan.

Air Pollution Control District	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Air Pollution Control District Programs	149,00	0.00	149,00	149,00	0.00	149,00
TOTAL	149,00	0.00	149,00	149,00	0.00	149,00
BUDGET BY PROGRAM						
General Fund Contribution to APCD	\$199,933	\$0	\$199,933	\$187,090	\$0	\$187,090
Air Pollution Control District Programs	\$22,085,928	\$0	\$22,085,928	\$22,610,182	\$0	\$22,610,182
TOTAL	\$22,285,861	\$0	\$22,285,861	\$22,797,272	\$0	\$22,797,272
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$13,325,642	\$0	\$13,325,642	\$13,910,643	\$0	\$13,910,643
Services & Supplies	\$4,489,341	\$0	\$4,489,341	\$4,402,295	\$0	\$4,402,295
Other Charges	\$24,450	\$0	\$24,450	\$25,049	\$0	\$25,049
Fixed Assets Equipment	\$56,650	\$0	\$56,650	\$82,350	\$0	\$82,350
Operating Transfers Out	\$4,389,778	\$0	\$4,389,778	\$4,376,935	\$0	\$4,376,935
TOTAL	\$22,285,861	\$0	\$22,285,861	\$22,797,272	\$0	\$22,797,272
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$6,900,971	\$0	\$6,900,971	\$7,384,038	\$0	\$7,384,038
Fines, Forfeitures & Penalties	\$532,000	\$0	\$532,000	\$565,320	\$0	\$565,320
Revenue From Use of Money & Property	\$300,000	\$0	\$300,000	\$300,000	\$0	\$300,000
Intergovernmental Revenues	\$7,368,015	\$0	\$7,368,015	\$7,447,332	\$0	\$7,447,332
Charges For Current Services	\$1,038,484	\$0	\$1,038,484	\$1,056,983	\$0	\$1,056,983
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$4,389,777	\$0	\$4,389,777	\$4,376,934	\$0	\$4,376,934
Fund Balance	\$1,556,681	\$0	\$1,556,681	\$1,479,575	\$0	\$1,479,575
General Revenue Allocation	\$199,933	\$0	\$199,933	\$187,090	\$0	\$187,090
TOTAL	\$22,285,861	\$0	\$22,285,861	\$22,797,272	\$0	\$22,797,272



Land Use and Environment Group Changes

Environmental Health

No changes from the CAO Proposed Operational Plan.

Environmental Health	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Environmental Health	278.00	0.00	278.00	278.00	0.00	278.00
TOTAL	278.00	0.00	278.00	278.00	0.00	278.00
BUDGET BY PROGRAM						
Environmental Health	\$28,275,031	\$0	\$28,275,031	\$29,590,910	\$0	\$29,590,910
TOTAL	\$28,275,031	\$0	\$28,275,031	\$29,590,910	\$0	\$29,590,910
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$21,924,374	\$0	\$21,924,374	\$23,240,573	\$0	\$23,240,573
Services & Supplies	\$6,330,657	\$0	\$6,330,657	\$6,330,337	\$0	\$6,330,337
Fixed Assets Equipment	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
TOTAL	\$28,275,031	\$0	\$28,275,031	\$29,590,910	\$0	\$29,590,910
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$15,452,006	\$0	\$15,452,006	\$16,423,544	\$0	\$16,423,544
Fines, Forfeitures & Penalties	\$255,368	\$0	\$255,368	\$255,368	\$0	\$255,368
Intergovernmental Revenues	\$1,777,686	\$0	\$1,777,686	\$1,777,686	\$0	\$1,777,686
Charges For Current Services	\$8,370,325	\$0	\$8,370,325	\$8,614,862	\$0	\$8,614,862
Miscellaneous Revenues	\$731,234	\$0	\$731,234	\$766,055	\$0	\$766,055
Other Financing Sources	\$1,390,395	\$0	\$1,390,395	\$1,390,395	\$0	\$1,390,395
Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
General Revenue Allocation	\$298,017	\$0	\$298,017	\$363,000	\$0	\$363,000
TOTAL	\$28,275,031	\$0	\$28,275,031	\$29,590,910	\$0	\$29,590,910



Land Use and Environment Group Changes

Farm and Home Advisor

No changes from the CAO Proposed Operational Plan.

Farm and Home Advisor	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Farm and Home Advisor	7.50	0.00	7.50	7.50	0.00	7.50
TOTAL	7.50	0.00	7.50	7.50	0.00	7.50
BUDGET BY PROGRAM						
Farm and Home Advisor	\$618,155	\$0	\$618,155	\$642,839	\$0	\$642,839
TOTAL	\$618,155	\$0	\$618,155	\$642,839	\$0	\$642,839
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$416,502	\$0	\$416,502	\$439,103	\$0	\$439,103
Services & Supplies	\$201,653	\$0	\$201,653	\$203,736	\$0	\$203,736
TOTAL	\$618,155	\$0	\$618,155	\$642,839	\$0	\$642,839
BUDGET BY CATEGORIES OF REVENUES						
General Revenue Allocation	\$618,155	\$0	\$618,155	\$642,839	\$0	\$642,839
TOTAL	\$618,155	\$0	\$618,155	\$642,839	\$0	\$642,839



Land Use and Environment Group Changes

Parks and Recreation

No changes from the CAO Proposed Operational Plan.

Parks and Recreation	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Parks and Recreation	157.00	0.00	157.00	157.00	0.00	157.00
Park Special Districts	3.00	0.00	3.00	3.00	0.00	3.00
TOTAL	160.00	0.00	160.00	160.00	0.00	160.00
BUDGET BY PROGRAM						
Parks and Recreation	\$17,369,173	\$0	\$17,369,173	\$17,868,624	\$0	\$17,868,624
Park Land Dedication	\$311,400	\$0	\$311,400	\$303,400	\$0	\$303,400
Park Special Districts	\$2,778,214	\$0	\$2,778,214	\$2,783,626	\$0	\$2,783,626
TOTAL	\$20,458,787	\$0	\$20,458,787	\$20,955,650	\$0	\$20,955,650
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$12,040,100	\$0	\$12,040,100	\$12,462,932	\$0	\$12,462,932
Services & Supplies	\$6,633,611	\$0	\$6,633,611	\$6,665,642	\$0	\$6,665,642
Other Charges	\$657,602	\$0	\$657,602	\$881,602	\$0	\$881,602
Fixed Assets Equipment	\$323,474	\$0	\$323,474	\$373,474	\$0	\$373,474
Reserves	\$35,000	\$0	\$35,000	\$35,000	\$0	\$35,000
Operating Transfers Out	\$769,000	\$0	\$769,000	\$537,000	\$0	\$537,000
TOTAL	\$20,458,787	\$0	\$20,458,787	\$20,955,650	\$0	\$20,955,650
BUDGET BY CATEGORIES OF REVENUES						
Taxes Current Property	\$710,866	\$0	\$710,866	\$710,866	\$0	\$710,866
Taxes Other Than Current Secured	\$4,640	\$0	\$4,640	\$4,640	\$0	\$4,640
Licenses Permits & Franchises	\$219,200	\$0	\$219,200	\$220,400	\$0	\$220,400
Revenue From Use of Money & Property	\$588,814	\$0	\$588,814	\$588,814	\$0	\$588,814
Intergovernmental Revenues	\$204,214	\$0	\$204,214	\$204,214	\$0	\$204,214
Charges For Current Services	\$4,538,429	\$0	\$4,538,429	\$4,589,765	\$0	\$4,589,765
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$637,000	\$0	\$637,000	\$537,000	\$0	\$537,000
Fund Balance	\$960,634	\$0	\$960,634	\$1,005,510	\$0	\$1,005,510
General Revenue Allocation	\$12,594,990	\$0	\$12,594,990	\$13,094,441	\$0	\$13,094,441
TOTAL	\$20,458,787	\$0	\$20,458,787	\$20,955,650	\$0	\$20,955,650



Planning and Land Use

Fiscal Year 2003-04

- Proposes the following re-budget of appropriations
 - Upper San Diego River Project, \$65,800 in expenditures and revenue. Fiscal Year 2002-03 actual consultant costs were less than projected.
 - East Otay Mesa Project, \$70,000 in expenditures using Fiscal Year 2002-03 Fund Balance. Fiscal Year actual costs were less than projected.
 - IT Application Development costs, \$200,000 in expenditures using Fiscal Year 2002-03 Fund Balance. The department has begun implementation of a Document Management System and the Kiva Discretionary Permitting Module. Both projects started late in Fiscal Year 2002-03 so appropriations budgeted for these projects were not used. We anticipate these projects will be fully implemented by the end of Fiscal Year 2003-04.
 - Environmental Review - Overflow Consultant, \$190,000 in expenditures using Fiscal Year 2002-03 Fund Balance. The department maintains an overflow contract for discretionary project review as needed. During Fiscal Year 2002-03 staffing levels were such that the contract was not needed.
 - Multiple Species Conservation Program (MSCP) projects, \$787,456, (\$612,456 for the North/East County MSCP Subarea Plans, \$175,000 for the Otay Special Area Management Plan (SAMP) using \$562,456 in Fiscal Year 2002-03 Fund Balance and \$225,000 in anticipated grant revenue.
 - General Plan 2020 Project, \$988,470 in expenditures using Fiscal Year 2002-03 Fund Balance. Fiscal Year 2002-03 actual consultant costs were less than projected.

New Vehicles

- The department increased Building Inspection staff in the Fiscal Year 2003-04 CAO Proposed Operational Plan, however, the cost to purchase new vehicles of \$84,000 was inadvertently omitted. This is a one-time only cost and is fully offset by program revenues.

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

Planning and Land Use	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Support Services	19.00	0.00	19.00	19.00	0.00	19.00
Current Planning	47.00	0.00	47.00	47.00	0.00	47.00
Resource Planning	27.00	0.00	27.00	27.00	0.00	27.00
Multi-Species Conservation	8.00	0.00	8.00	8.00	0.00	8.00
Building	79.00	0.00	79.00	79.00	0.00	79.00
Codes Enforcement	22.00	0.00	22.00	22.00	0.00	22.00
General Plan 2020	17.00	0.00	17.00	17.00	0.00	17.00
TOTAL	219.00	0.00	219.00	219.00	0.00	219.00



Land Use and Environment Group Changes

Planning and Land Use	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY PROGRAM						
Support Services	\$2,442,092	\$0	\$2,442,092	\$2,413,926	\$0	\$2,413,926
Advance Planning	\$0	\$0	\$0	\$0	\$0	\$0
Current Planning	\$4,470,509	\$235,800	\$4,706,309	\$4,612,409	\$0	\$4,612,409
Resource Planning	\$2,716,189	\$290,000	\$3,006,189	\$2,852,000	\$0	\$2,852,000
Multi-Species Conservation	\$1,768,086	\$787,456	\$2,555,542	\$1,167,162	\$0	\$1,167,162
Building	\$8,197,941	\$84,000	\$8,281,941	\$8,013,828	\$0	\$8,013,828
Codes Enforcement	\$1,888,867	\$0	\$1,888,867	\$1,991,534	\$0	\$1,991,534
General Plan 2020	\$2,115,563	\$988,470	\$3,104,033	\$1,769,071	\$0	\$1,769,071
TOTAL	\$23,599,247	\$2,385,726	\$25,984,973	\$22,819,930	\$0	\$22,819,930
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$17,727,506	\$0	\$17,727,506	\$18,610,304	\$0	\$18,610,304
Services & Supplies	\$5,871,741	\$2,301,726	\$8,173,467	\$4,209,626	\$0	\$4,209,626
Fixed Assets Equipment	\$0	\$84,000	\$84,000	\$0	\$0	\$0
TOTAL	\$23,599,247	\$2,385,726	\$25,984,973	\$22,819,930	\$0	\$22,819,930
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$6,899,294	\$0	\$6,899,294	\$7,593,332	\$0	\$7,593,332
Fines, Forfeitures & Penalties	\$250,000	\$0	\$250,000	\$302,714	\$0	\$302,714
Intergovernmental Revenues	\$1,235,000	\$290,800	\$1,525,800	\$683,954	\$0	\$683,954
Charges For Current Services	\$6,100,132	\$84,000	\$6,184,132	\$6,319,090	\$0	\$6,319,090
Other Financing Sources	\$320,000	\$0	\$320,000	\$0	\$0	\$0
Reserve/Designation Decreases	\$317,000	\$0	\$317,000	\$0	\$0	\$0
Fund Balance	\$2,550,839	\$2,010,926	\$4,561,765	\$2,053,137	\$0	\$2,053,137
General Revenue Allocation	\$5,926,982	\$0	\$5,926,982	\$5,867,703	\$0	\$5,867,703
TOTAL	\$23,599,247	\$2,385,726	\$25,984,973	\$22,819,930	\$0	\$22,819,930



Public Works

Fiscal Year 2003-04

Land Development

- Proposes an increase of \$0.2 million for Cartographic and Geographic Information Source (GIS) support in development of a comprehensive drainage facilities inventory offset by an Operating Transfer from the Flood Control District

Engineering Services

- Proposes a decrease of \$12.8 million as a result of changes in Detailed Work Program project costs and timelines.

Solid Waste Management

- Proposes an increase of \$0.4 million for an engineering study and construction for the Palomar Airport Landfill gas collection system.

Management Services

- Proposes an increase of \$0.04 million in Services and Supplies for cashiering services.

Airports

- Proposes a decrease of \$1.4 million primarily for capital improvements and a budget correction.

Sanitation Districts

- Proposes an increase of \$0.04 million as a result of changes in project costs and timelines for: Spring Valley Outfall; Spring Valley Outfall MH 18-39; Jamacha Blvd. 8" Sewer; Lakeside Sanitation Interceptor; and Major Maintenance projects.

Flood Control District

- Proposes an increase of \$0.4 million for an Operating Transfer Out (\$0.2 million) to Cartography for the development of a comprehensive drainage facilities inventory and for project costs (\$0.2 million).

County Service Areas/Permanent Road Divisions

- Proposes an increase \$0.03 million reflecting adjustments in four fire districts: Mt. Laguna; Mt. Palomar; Boulevard; and Campo.

All changes are offset by revenue or fund balance in each Special Fund.

Fiscal Year 2004-05

Engineering Services

- Proposes a decrease of \$3.0 million as a result of changes in Detailed Work Program project costs and timelines.

Management Services Program

- Proposes an increase of \$0.04 million in Services and Supplies for cashiering services.

Sanitation Districts

- Proposes an increase of \$0.9 million as a result of changes in project costs for Spring Valley Outfall.

All changes are offset by revenue or fund balance in each Special Fund



Land Use and Environment Group Changes

Public Works	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Transportation Program	211.00	0.00	211.00	211.00	0.00	211.00
Land Development Program	110.00	0.00	110.00	110.00	0.00	110.00
Engineering Services Program	72.00	0.00	72.00	72.00	0.00	72.00
Solid Waste Management Program	18.00	0.00	18.00	18.00	0.00	18.00
Management Services Program	44.00	0.00	44.00	44.00	0.00	44.00
General Fund Activities Program	24.00	0.00	24.00	24.00	0.00	24.00
Airports Program	30.00	0.00	30.00	30.00	0.00	30.00
Wastewater Management Program	39.00	0.00	39.00	39.00	0.00	39.00
TOTAL	548.00	0.00	548.00	548.00	0.00	548.00
BUDGET BY PROGRAM						
Transportation Program	\$26,217,809	\$0	\$26,217,809	\$27,111,424	\$0	\$27,111,424
Land Development Program	\$13,846,091	\$200,000	\$14,046,091	\$14,943,786	\$0	\$14,943,786
Engineering Services Program	\$62,539,680	(\$12,830,400)	\$49,709,280	\$62,533,703	(\$3,012,100)	\$59,521,603
Solid Waste Management Program	\$15,067,802	\$400,000	\$15,467,802	\$12,938,991	\$0	\$12,938,991
Management Services Program	\$8,360,676	\$44,000	\$8,404,676	\$8,421,669	\$44,000	\$8,465,669
General Fund Activities Program	\$5,790,376	\$0	\$5,790,376	\$5,791,155	\$0	\$5,791,155
Airports Program	\$18,572,944	(\$1,413,333)	\$17,159,611	\$8,783,887	\$0	\$8,783,887
Wastewater Management Program	\$5,135,358	\$0	\$5,135,358	\$5,269,104	\$0	\$5,269,104
Sanitation Districts	\$24,891,048	\$41,900	\$24,932,948	\$30,231,800	\$900,000	\$31,131,800
Flood Control	\$6,239,426	\$420,000	\$6,659,426	\$5,927,426	\$0	\$5,927,426
County Service Areas	\$9,047,775	\$27,376	\$9,075,151	\$9,032,372	\$0	\$9,032,372
Equipment ISF Program	\$7,843,835	\$0	\$7,843,835	\$6,911,952	\$0	\$6,911,952
TOTAL	\$203,552,820	(\$13,110,457)	\$190,442,363	\$197,897,269	(\$2,068,100)	\$195,829,169



Land Use and Environment Group Changes

Public Works	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$47,750,643	\$0	\$47,750,643	\$50,422,231	\$0	\$50,422,231
Services & Supplies	\$125,454,868	(\$12,998,544)	\$112,456,324	\$118,664,822	(\$2,371,620)	\$116,293,202
Other Charges	\$10,813,946	\$884,520	\$11,698,466	\$16,099,934	(\$596,480)	\$15,503,454
Capital Projects/Land Acquisition	\$11,205,367	(\$1,396,433)	\$9,808,934	\$5,478,000	\$900,000	\$6,378,000
Fixed Assets Equipment	\$3,575,123	\$200,000	\$3,775,123	\$2,404,522	\$0	\$2,404,522
Reserves	\$0	\$0	\$0	\$0	\$0	\$0
Reserve/Designation Increase	\$2,513,652	\$0	\$2,513,652	\$3,752,604	\$0	\$3,752,604
Operating Transfers Out	\$2,239,221	\$200,000	\$2,439,221	\$1,075,156	\$0	\$1,075,156
TOTAL	\$203,552,820	(\$13,110,457)	\$190,442,363	\$197,897,269	(\$2,068,100)	\$195,829,169
BUDGET BY CATEGORIES OF REVENUES						
Taxes Current Property	\$3,965,869	\$0	\$3,965,869	\$3,965,869	\$0	\$3,965,869
Taxes Other Than Current Secured	\$30,295,950	(\$8,276,600)	\$22,019,350	\$39,665,700	(\$9,370,600)	\$30,295,100
Licenses Permits & Franchises	\$89,500	\$0	\$89,500	\$89,500	\$0	\$89,500
Fines, Forfeitures & Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue From Use of Money & Property	\$13,862,618	\$0	\$13,862,618	\$14,051,495	\$0	\$14,051,495
Intergovernmental Revenues	\$62,789,395	(\$5,158,050)	\$57,631,345	\$53,897,929	\$5,038,500	\$58,936,429
Charges For Current Services	\$48,724,418	(\$750,000)	\$47,974,418	\$43,544,432	\$1,320,000	\$44,864,432
Miscellaneous Revenues	\$15,366,911	\$620,000	\$15,986,911	\$13,620,050	\$0	\$13,620,050
Other Financing Sources	\$1,570,259	\$200,000	\$1,770,259	\$1,356,194	\$0	\$1,356,194
Reserve/Designation Decreases	\$4,926,364	\$0	\$4,926,364	\$3,030,295	\$0	\$3,030,295
Fund Balance	\$19,416,483	\$254,193	\$19,670,676	\$22,130,752	\$944,000	\$23,074,752
General Revenue Allocation	\$2,545,053	\$0	\$2,545,053	\$2,545,053	\$0	\$2,545,053
TOTAL	\$203,552,820	(\$13,110,457)	\$190,442,363	\$197,897,269	(\$2,068,100)	\$195,829,169



Community Services Group Changes



Community Services Group Summary: Expenditures by Department

Community Services Group expenditures in the Revised Operational Plan are \$251.7 million for Fiscal Year 2003-04 and \$238.4 million for Fiscal Year 2004-05. This is a decrease of \$19.8 million (-7.3%) in Fiscal Year 2003-04 below the CAO Proposed Operational Plan, for a total proposed decrease of \$13.9 million (-5.2%) below the Fiscal Year 2002-03 Adopted Budget.

EXPENDITURES BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Community Services Group Executive Office	\$6,754,354	(\$1,100,000)	\$5,654,354	\$2,339,326	\$0	\$2,339,326
Animal Services	\$11,818,465	(\$467,360)	\$11,351,105	\$11,872,867	(\$793,589)	\$11,079,278
County Library	\$26,654,948	\$307,577	\$26,962,525	\$24,264,440	\$0	\$24,264,440
General Services	\$133,432,271	(\$18,537,233)	\$114,895,038	\$125,790,561	(\$15,199,073)	\$110,591,488
Housing & Community Development	\$39,738,404	(\$27,847)	\$39,710,557	\$40,287,649	(\$27,847)	\$40,259,802
Purchasing and Contracting	\$36,323,638	\$0	\$36,323,638	\$36,344,230	\$0	\$36,344,230
San Diego County Redevelopment Agency	\$7,337,713	\$0	\$7,337,713	\$5,085,042	\$0	\$5,085,042
Registrar of Voters	\$9,506,203	\$0	\$9,506,203	\$8,437,116	\$0	\$8,437,116
TOTAL	271,565,996.00	(19,824,863.00)	251,741,133.00	254,421,231.00	(16,020,509.00)	238,400,722.00

Significant proposed changes for Fiscal Year 2003-04 include:

- \$1.0 million revenue reduction in Animal Services due to the non-renewal of contracts by the cities of Escondido and San Marcos, offset by \$0.5 million in Fund Balance revenue transferred from the Executive Office, and \$0.5 million reduction in expenditures.
- \$0.3 million for minor equipment and capital improvements at the Julian and Cardiff Libraries.
- \$18.5 million reduction in General Services:
 - \$18.5 million reduction to align with County departments' service level requirements.
 - \$0.2 million reduction due to reduced debt financed loan repayment obligation for energy conservation projects.
 - \$0.3 million reduction due to reduced support required for major maintenance projects.
 - \$0.5 million increase to provide facilities maintenance support for the Probation Department's new East Mesa Juvenile Detention Facility.
- \$0.6 million General Purpose Revenue transferred from the Executive Office to the Registrar of Voters to offset the State's suspension of SB90 Revenue payments.



Community Services Group Changes

Community Services Group Summary: Staffing by Department

Community Services Group staffing level in the Revised Operational Plan is 1,099.25 staff years in Fiscal Year 2003-04 and 1,059.75 full time equivalents in Fiscal Year 2004-05. This is an increase of 5.00 staff years (0.4%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed increase of 19.75 staff years (1.8%) above the Fiscal Year 2002-03 Adopted Budget.

STAFFING BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Community Services Group Executive Office	9.00	0.00	9.00	9.00	0.00	9.00
Animal Services	142.00	0.00	142.00	130.00	-9.00	121.00
County Library	304.00	0.00	304.00	286.00	0.00	286.00
General Services	421.25	5.00	426.25	420.75	5.00	425.75
Housing & Community Development	116.00	0.00	116.00	116.00	0.00	116.00
Purchasing and Contracting	52.00	0.00	52.00	52.00	0.00	52.00
Registrar of Voters	50.00	0.00	50.00	50.00	0.00	50.00
TOTAL	1,094.25	5.00	1,099.25	1,063.75	(4.00)	1,059.75

Significant proposed changes for Fiscal Year 2003-04 include:

- The addition of 5.00 staff years to support the Probation Department's new East Mesa Juvenile Detention Facility.

Significant proposed changes for Fiscal Year 2004-05 include:

- The addition of 5.00 staff years to support the Probation Department's new East Mesa Juvenile Detention Facility.
- The net deletion of 9.00 staff years in Animal Services. A reduction in force of twelve staff years related to the un-renewed contracts with the cities of Escondido and San Marcos, is partially offset by the addition of three staff years related to the anticipated opening of a new shelter in Carlsbad.



Executive Office

Fiscal Year 2003-04

- Proposes a decrease of \$500,000 in Management Reserves to offset a \$500,000 decrease in Fund Balance Revenue transferred to the Department of Animal Services.
- Proposes a decrease of \$600,000 in Management Reserves, to offset \$600,000 in General Revenue transferred to the Registrar of Voters due to the State's suspension of SB90 Revenue payments.

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

Community Services Group Executive Office	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Community Services Executive Office	9.00	0.00	9.00	9.00	0.00	9.00
TOTAL	9.00	0.00	9.00	9.00	0.00	9.00
BUDGET BY PROGRAM						
Community Services Executive Office	\$6,754,354	(\$1,100,000)	\$5,654,354	\$2,339,326	\$0	\$2,339,326
TOTAL	\$6,754,354	(\$1,100,000)	\$5,654,354	\$2,339,326	\$0	\$2,339,326
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$1,180,869	\$0	\$1,180,869	\$1,235,013	\$0	\$1,235,013
Services & Supplies	\$1,254,313	\$0	\$1,254,313	\$1,104,313	\$0	\$1,104,313
Management Reserves	\$4,319,172	(\$1,100,000)	\$3,219,172	\$0	\$0	\$0
TOTAL	\$6,754,354	(\$1,100,000)	\$5,654,354	\$2,339,326	\$0	\$2,339,326
BUDGET BY CATEGORIES OF REVENUES						
Charges For Current Services	\$193,684	\$0	\$193,684	\$193,684	\$0	\$193,684
Fund Balance	\$4,279,000	(\$500,000)	\$3,779,000	\$98,420	\$0	\$98,420
General Revenue Allocation	\$2,281,670	(\$600,000)	\$1,681,670	\$2,047,222	\$0	\$2,047,222
TOTAL	\$6,754,354	(\$1,100,000)	\$5,654,354	\$2,339,326	\$0	\$2,339,326



Community Services Group Changes

Animal Services

Fiscal Year 2003-04

- Proposes decreases of \$211,271 in Salaries and Benefits, \$256,089 in Services and Supplies, and \$967,360 in Revenues, as a result of un-renewed contracts with the cities of Escondido and San Marcos.
- Proposes an increase in Fund Balance Revenue of \$500,000 transferred from the Community Services Executive Office to fund twelve existing staff years that are related to the loss of the two contracts and to maintain the funding level negotiated with the remaining seven contract cities. Use of this one-time funding will permit an orderly restructuring to the staffing level sustainable by available funding.

Fiscal Year 2004-05

- Proposes decreases of \$517,911 in Salaries and Benefits, \$275,678 in Services and Supplies, and \$793,589 in Revenues, as a result of un-renewed contracts with the cities of Escondido and San Marcos.
- Proposes the net deletion of nine staff years. A reduction in force of twelve staff years related to the un-renewed contracts with the cities of Escondido and San Marcos, is partially offset by the addition of three staff years related to the anticipated opening of a new shelter in Carlsbad. The nine deleted staff years include one Supervising Animal Control Officer, five Animal Control Officers, one Animal Care Attendant, and two Animal Control Services Representatives.

Animal Services	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Animal Services	142.00	0.00	142.00	130.00	-9.00	121.00
TOTAL	142.00	0.00	142.00	130.00	-9.00	121.00
BUDGET BY PROGRAM						
Animal Services	\$11,818,465	(\$467,360)	\$11,351,105	\$11,872,867	(\$793,589)	\$11,079,278
TOTAL	\$11,818,465	(\$467,360)	\$11,351,105	\$11,872,867	(\$793,589)	\$11,079,278
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$8,495,678	(\$211,271)	\$8,284,407	\$8,549,252	(\$517,911)	\$8,031,341
Services & Supplies	\$3,322,787	(\$256,089)	\$3,066,698	\$3,323,615	(\$275,678)	\$3,047,937
TOTAL	\$11,818,465	(\$467,360)	\$11,351,105	\$11,872,867	(\$793,589)	\$11,079,278
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$2,353,500	(\$147,600)	\$2,205,900	\$2,353,500	(\$132,600)	\$2,220,900
Fines, Forfeitures & Penalties	\$9,000	\$0	\$9,000	\$9,000	\$0	\$9,000
Intergovernmental Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Charges For Current Services	\$7,259,050	(\$819,760)	\$6,439,290	\$7,666,698	(\$660,989)	\$7,005,709
Miscellaneous Revenues	\$19,515	\$0	\$19,515	\$19,590	\$0	\$19,590
Fund Balance	\$450,000	\$500,000	\$950,000	\$0	\$0	\$0
General Revenue Allocation	\$1,727,400	\$0	\$1,727,400	\$1,824,079	\$0	\$1,824,079
TOTAL	\$11,818,465	(\$467,360)	\$11,351,105	\$11,872,867	(\$793,589)	\$11,079,278



County Library

Fiscal Year 2003-04

- Proposes an increase of \$96,577, offset 100% by donations from private parties, for an operating transfer to the Cardiff Library Capital Project KL9542 to fund projects requested by the Friends of the Library.
- Proposes an increase of \$211,000, offset 100% by a State Bond Act Grant (Proposition 14), for minor equipment for the new Julian Library, approved by the Board on May 6, 2003 (2).

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

County Library	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Library Operations and Administration	22.25	0.00	22.25	22.25	0.00	22.25
Library Professional & Technical Support Service	51.25	0.00	51.25	48.75	0.00	48.75
Library Branch Operations	230.50	0.00	230.50	215.00	0.00	215.00
TOTAL	304.00	0.00	304.00	286.00	0.00	286.00
BUDGET BY PROGRAM						
Library Operations and Administration	\$2,853,639	\$0	\$2,853,639	\$242,724	\$0	\$242,724
Library Professional & Technical Support Service	\$5,753,315	\$0	\$5,753,315	\$5,729,875	\$0	\$5,729,875
Library Branch Operations	\$18,047,994	\$307,577	\$18,355,571	\$18,291,841	\$0	\$18,291,841
TOTAL	\$26,654,948	\$307,577	\$26,962,525	\$24,264,440	\$0	\$24,264,440
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$16,608,216	\$0	\$16,608,216	\$14,348,854	\$0	\$14,348,854
Services & Supplies	\$10,046,732	\$211,000	\$10,257,732	\$9,915,586	\$0	\$9,915,586
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers Out	\$0	\$96,577	\$96,577	\$0	\$0	\$0
TOTAL	\$26,654,948	\$307,577	\$26,962,525	\$24,264,440	\$0	\$24,264,440



Community Services Group Changes

County Library	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Taxes Current Property	\$18,286,927	\$0	\$18,286,927	\$18,317,419	\$0	\$18,317,419
Taxes Other Than Current Secured	\$478,671	\$0	\$478,671	\$478,671	\$0	\$478,671
Revenue From Use of Money & Property	\$187,600	\$0	\$187,600	\$187,600	\$0	\$187,600
Intergovernmental Revenues	\$1,265,750	\$211,000	\$1,476,750	\$1,265,750	\$0	\$1,265,750
Charges For Current Services	\$1,087,000	\$0	\$1,087,000	\$1,126,000	\$0	\$1,126,000
Miscellaneous Revenues	\$489,000	\$96,577	\$585,577	\$489,000	\$0	\$489,000
Other Financing Sources	\$3,360,000	\$0	\$3,360,000	\$2,400,000	\$0	\$2,400,000
Fund Balance	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$26,654,948	\$307,577	\$26,962,525	\$24,264,440	\$0	\$24,264,440



General Services

Fiscal Year 2003-04

Facilities Management Internal Service Fund (ISF)

- Proposes a decrease in Salaries and Benefits and associated revenue of \$331,169 to align with County departments' service level requirements.
- Proposes a decrease in Services and Supplies of \$14,898,522 (\$8,685,234 associated with reduced funding for major maintenance projects, \$4,142,792 associated with reduced funding for service contracts, \$1,740,376 associated with reduced utilities services, \$330,120 associated with reduced funding for the Kearny Mesa and North County Master Plans) and associated revenue, in response to notification by County departments of reduced service requirements and funding.
- Proposes a decrease of \$240,000 in Other Charges and associated revenue due to a reduced debt financed loan repayment obligation for energy conservation projects.
- Proposes a decrease of \$300,000 in Operating Transfers and associated revenue due to reduced project management staff support required for major maintenance projects.
- Proposes an increase of five staff years, \$269,015 in Salaries and Benefits, \$274,100 in Services and Supplies (service contracts, shop equipment/tools, and IT equipment), and associated revenue, to support the Probation Department's new 288-bed East Mesa Juvenile Detention Facility. Funding for this facility was included in the Probation Department's budget in the Chief Administrative Officer (CAO) Proposed Operational Plan.

Fleet Management ISF

- Proposes a decrease in Services and Supplies and associated revenue of \$197,167 for vehicle fuel purchases to align with County departments' service level requirements.

Document Services ISF

- Proposes decreases of \$224,441 in Salaries and Benefits, \$2,889,049 in Services and Supplies, and corresponding revenue, in response to notification by County departments of reduced funding and service level requirements for postage, print, and records management services.

Fiscal Year 2004-05

Facilities Management ISF

- Proposes a decrease in Salaries and Benefits and associated revenue of \$478,817 to align with County departments' service level requirements.
- Proposes a decrease in Services and Supplies of \$11,402,719 (\$2,571,321 associated with reduced funding for major maintenance projects, \$4,142,792 associated with reduced funding for service contracts, \$4,355,486 associated with reduced utilities services, \$333,120 associated with reduced funding for the Kearny Mesa and North County Master Plans) and associated revenue, in response to notification by County departments of reduced service requirements and funding.
- Proposes a decrease of \$240,000 in Other Charges and associated revenue due to a reduced debt financed loan repayment obligation for energy conservation projects.
- Proposes a decrease of \$400,000 in Operating Transfers and associated revenue due to project management staff support required for major maintenance projects.



Community Services Group Changes

- Proposes an increase of five staff years, \$281,291 in Salaries and Benefits and \$274,100 in Services and Supplies (service contracts, shop equipment/tools and IT equipment), and associated revenue, to support the Probation Department's new 288-bed East Mesa Juvenile Detention Facility. Funding for this facility was included in the Probation Department's budget in the CAO Proposed Operational Plan.

Fleet Management ISF

- Proposes a decrease in Services and Supplies and associated revenue of \$495,909 for vehicle fuel purchases to align with County departments' service level requirements.

Document Services ISF

- Proposes decreases of \$134,215 in Salaries and Benefits, \$2,602,804 in Services and Supplies, and corresponding revenue, in response to notification by County departments of reduced funding and service level requirements for postage, print, and records management services.

General Services	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Facilities Management Internal Service Fund	296.75	5.00	301.75	296.75	5.00	301.75
Fleet Management Internal Service Fund	70.00	0.00	70.00	70.00	0.00	70.00
Document Services Internal Service Fund	54.50	0.00	54.50	54.00	0.00	54.00
TOTAL	421.25	5.00	426.25	420.75	5.00	425.75
BUDGET BY PROGRAM						
Facilities Management Internal Service Fund	\$83,716,635	(\$15,226,576)	\$68,490,059	\$77,233,360	(\$11,966,145)	\$65,267,215
Fleet Management Internal Service Fund	\$36,279,877	(\$197,167)	\$36,082,710	\$36,188,225	(\$495,909)	\$35,692,316
Document Services Internal Service Fund	\$12,453,979	(\$3,113,490)	\$9,340,489	\$12,232,196	(\$2,737,019)	\$9,495,177
General Fund Contribution to GS ISF's	\$981,780	\$0	\$981,780	\$136,780	\$0	\$136,780
TOTAL	\$133,432,271	(\$18,537,233)	\$114,895,038	\$125,790,561	(\$15,199,073)	\$110,591,488
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$31,214,218	(\$286,595)	\$30,927,623	\$32,814,898	(\$331,741)	\$32,483,157
Services & Supplies	\$79,200,380	(\$17,710,638)	\$61,489,742	\$71,890,076	(\$14,227,332)	\$57,662,744
Other Charges	\$10,762,893	(\$240,000)	\$10,522,893	\$9,929,507	(\$240,000)	\$9,689,507
Fixed Assets Equipment	\$9,273,000	\$0	\$9,273,000	\$9,269,300	\$0	\$9,269,300
Reserves	\$100,000	\$0	\$100,000	\$100,000	\$0	\$100,000
Operating Transfers Out	\$2,881,780	(\$300,000)	\$2,581,780	\$1,786,780	(\$400,000)	\$1,386,780
TOTAL	\$133,432,271	(\$18,537,233)	\$114,895,038	\$125,790,561	(\$15,199,073)	\$110,591,488



Community Services Group Changes

General Services	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Taxes Other Than Current Secured	\$8,000	(\$8,000)	\$0	\$8,000	(\$8,000)	\$0
Revenue From Use of Money & Property	\$916,821	\$43,623	\$960,444	\$916,821	\$43,623	\$960,444
Intergovernmental Revenues	\$378,650	\$342,260	\$720,910	\$390,844	\$318,827	\$709,671
Charges For Current Services	\$116,144,163	(\$18,308,191)	\$97,835,972	\$112,966,955	(\$15,150,403)	\$97,816,552
Miscellaneous Revenues	\$744,849	(\$306,925)	\$437,924	\$761,153	\$0	\$761,153
Other Financing Sources	\$5,681,780	(\$300,000)	\$5,381,780	\$2,516,780	(\$403,120)	\$2,113,660
Fund Balance	\$8,576,228	\$0	\$8,576,228	\$8,093,228	\$0	\$8,093,228
General Revenue Allocation	\$981,780	\$0	\$981,780	\$136,780	\$0	\$136,780
TOTAL	\$133,432,271	(\$18,537,233)	\$114,895,038	\$125,790,561	(\$15,199,073)	\$110,591,488



Community Services Group Changes

Housing and Community Development

Fiscal Year 2003-04

- Proposes an increase of \$53,624 (\$36,624 in Contracted Services and \$17,000 in Operating Transfers Out) in Multi-Year Projects for Housing Opportunities for Persons with AIDS (HOPWA) contracted services, and associated revenue, approved by the Board on May 13, 2003 (15).
- Proposes the transfer of \$186,163 from Operating Transfers Out to Contracted Services to correct the account used to fund Shelter Plus Care contracts.
- Proposes reductions of \$81,471 in Operating Transfers Out and associated revenues that were based on projected carry over funding for Shelter Plus Care program. These grant funds cannot be carried forward.
- Proposes the allocation and transfer of \$723,848 in Multi-Year Projects from HOME-NOFA Program to HOME 1st Time Buyer Program to correct the low org where expenditures will occur and to fully fund the Down Payment and Closing Cost Assistance (DCCA) Program at \$1 million.

Fiscal Year 2004-05

Proposes a net decrease of \$27,847 reflecting the second year of the Fiscal Year 2003-04 adjustments.

Housing & Community Development	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Housing & Community Development	116.00	0.00	116.00	116.00	0.00	116.00
TOTAL	116.00	0.00	116.00	116.00	0.00	116.00
BUDGET BY PROGRAM						
Housing & Community Development	\$11,106,099	\$0	\$11,106,099	\$11,655,344	\$0	\$11,655,344
HCD - Multi-Year Projects	\$28,632,305	(\$27,847)	\$28,604,458	\$28,632,305	(\$27,847)	\$28,604,458
TOTAL	\$39,738,404	(\$27,847)	\$39,710,557	\$40,287,649	(\$27,847)	\$40,259,802
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$8,512,484	\$0	\$8,512,484	\$9,061,758	\$0	\$9,061,758
Services & Supplies	\$22,681,913	\$222,787	\$22,904,700	\$22,681,884	\$222,787	\$22,904,671
Other Charges	\$2,952,431	\$0	\$2,952,431	\$2,952,431	\$0	\$2,952,431
Operating Transfers Out	\$5,591,576	(\$250,634)	\$5,340,942	\$5,591,576	(\$250,634)	\$5,340,942
TOTAL	\$39,738,404	(\$27,847)	\$39,710,557	\$40,287,649	(\$27,847)	\$40,259,802
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$39,578,477	(\$27,847)	\$39,550,630	\$40,085,276	(\$27,847)	\$40,057,429
Miscellaneous Revenues	\$590,570	\$0	\$590,570	\$590,570	\$0	\$590,570
Reserve/Designation Decreases	\$16,722	\$0	\$16,722	\$0	\$0	\$0
General Revenue Allocation	(\$447,365)	\$0	(\$447,365)	(\$388,197)	\$0	(\$388,197)
TOTAL	\$39,738,404	(\$27,847)	\$39,710,557	\$40,287,649	(\$27,847)	\$40,259,802



Purchasing and Contracting

No changes from the CAO Proposed Operational Plan.

Purchasing and Contracting	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Central Stores	0.00	0.00	0.00	0.00	0.00	0.00
Administration	52.00	0.00	52.00	52.00	0.00	52.00
TOTAL	52.00	0.00	52.00	52.00	0.00	52.00
BUDGET BY PROGRAM						
Central Stores	\$0	\$0	\$0	\$0	\$0	\$0
Purchasing ISF Buyouts	\$30,000,000	\$0	\$30,000,000	\$30,000,000	\$0	\$30,000,000
Purchasing RCPO's	\$575,000	\$0	\$575,000	\$575,000	\$0	\$575,000
Administration	\$5,748,638	\$0	\$5,748,638	\$5,769,230	\$0	\$5,769,230
TOTAL	\$36,323,638	\$0	\$36,323,638	\$36,344,230	\$0	\$36,344,230
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$4,212,107	\$0	\$4,212,107	\$4,465,849	\$0	\$4,465,849
Services & Supplies	\$32,042,117	\$0	\$32,042,117	\$31,872,187	\$0	\$31,872,187
Other Charges	\$6,194	\$0	\$6,194	\$6,194	\$0	\$6,194
Operating Transfers Out	\$63,220	\$0	\$63,220	\$0	\$0	\$0
TOTAL	\$36,323,638	\$0	\$36,323,638	\$36,344,230	\$0	\$36,344,230
BUDGET BY CATEGORIES OF REVENUES						
Revenue From Use of Money & Property	\$78,210	\$0	\$78,210	\$86,059	\$0	\$86,059
Charges For Current Services	\$5,070,516	\$0	\$5,070,516	\$5,205,090	\$0	\$5,205,090
Miscellaneous Revenues	\$31,048,472	\$0	\$31,048,472	\$31,053,081	\$0	\$31,053,081
Other Financing Sources	\$63,220	\$0	\$63,220	\$0	\$0	\$0
General Revenue Allocation	\$63,220	\$0	\$63,220	\$0	\$0	\$0
TOTAL	\$36,323,638	\$0	\$36,323,638	\$36,344,230	\$0	\$36,344,230



Community Services Group Changes

San Diego County Redevelopment Agency

No changes from the CAO Proposed Operational Plan.

San Diego County Redevelopment Agency	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Gillespie Field Redevelopment Project Area	\$4,413,604	\$0	\$4,413,604	\$2,710,453	\$0	\$2,710,453
Upper San Diego River Redevelopment Project Area	\$2,924,109	\$0	\$2,924,109	\$2,374,589	\$0	\$2,374,589
TOTAL	\$7,337,713	\$0	\$7,337,713	\$5,085,042	\$0	\$5,085,042
BUDGET BY CATEGORIES OF EXPENDITURE						
Services & Supplies	\$3,469,225	\$0	\$3,469,225	\$2,390,545	\$0	\$2,390,545
Other Charges	\$2,757,135	\$0	\$2,757,135	\$2,043,395	\$0	\$2,043,395
Operating Transfers Out	\$1,111,353	\$0	\$1,111,353	\$651,102	\$0	\$651,102
TOTAL	\$7,337,713	\$0	\$7,337,713	\$5,085,042	\$0	\$5,085,042
BUDGET BY CATEGORIES OF REVENUES						
Taxes Other Than Current Secured	\$3,569,625	\$0	\$3,569,625	\$3,147,567	\$0	\$3,147,567
Revenue From Use of Money & Property	\$79,250	\$0	\$79,250	\$83,250	\$0	\$83,250
Miscellaneous Revenues	\$1,619,264	\$0	\$1,619,264	\$940,355	\$0	\$940,355
Other Financing Sources	\$1,111,353	\$0	\$1,111,353	\$651,102	\$0	\$651,102
Fund Balance	\$958,221	\$0	\$958,221	\$262,768	\$0	\$262,768
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$7,337,713	\$0	\$7,337,713	\$5,085,042	\$0	\$5,085,042



Registrar of Voters

Fiscal Year 2003-04

- Proposes a decrease of \$600,000 in Intergovernmental Revenues, offset by General Purpose Revenue transferred from the Community Services Group Executive Office, due to the State's suspension of SB90 revenue payments.

Fiscal Year 2004-05

- Proposes a decrease of \$600,000 in Intergovernmental Revenues, offset by a \$600,000 increase in Reserve/Designation Decreases, due to the State's suspension of SB90 revenue payments.

Registrar of Voters	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Registrar of Voters	50.00	0.00	50.00	50.00	0.00	50.00
TOTAL	50.00	0.00	50.00	50.00	0.00	50.00
BUDGET BY PROGRAM						
Registrar of Voters	\$9,506,203	\$0	\$9,506,203	\$8,437,116	\$0	\$8,437,116
TOTAL	\$9,506,203	\$0	\$9,506,203	\$8,437,116	\$0	\$8,437,116
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$3,963,626	\$0	\$3,963,626	\$4,249,762	\$0	\$4,249,762
Services & Supplies	\$4,288,577	\$0	\$4,288,577	\$4,150,992	\$0	\$4,150,992
Other Charges	\$4,000	\$0	\$4,000	\$0	\$0	\$0
Fixed Assets Equipment	\$50,000	\$0	\$50,000	\$0	\$0	\$0
Reserve/Designation Increase	\$1,200,000	\$0	\$1,200,000	\$0	\$0	\$0
Management Reserves	\$0	\$0	\$0	\$36,362	\$0	\$36,362
TOTAL	\$9,506,203	\$0	\$9,506,203	\$8,437,116	\$0	\$8,437,116
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$600,000	(\$600,000)	\$0	\$600,000	(\$600,000)	\$0
Charges For Current Services	\$1,017,000	\$0	\$1,017,000	\$1,955,000	\$0	\$1,955,000
Miscellaneous Revenues	\$165,000	\$0	\$165,000	\$165,000	\$0	\$165,000
Reserve/Designation Decreases	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Fund Balance	\$2,205,835	\$0	\$2,205,835	\$0	\$0	\$0
General Revenue Allocation	\$5,518,368	\$600,000	\$6,118,368	\$5,717,116	\$0	\$5,717,116
TOTAL	\$9,506,203	\$0	\$9,506,203	\$8,437,116	\$0	\$8,437,116



Finance and General Government Group Changes



Finance and General Government Group Summary: Expenditures by Department

Finance and General Government Group expenditures in the Revised Operational Plan are \$289.1 million for Fiscal Year 2003-04 and \$286.8 for Fiscal Year 2004-05. This is a decrease of \$0.1 million (-0.03%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed decrease of \$6.9 million (-2.3%) from the Fiscal Year 2002-03 Adopted Budget. One-half of a staff year, however, is being shifted from the Group's Executive Office to the Auditor and Controller.

EXPENDITURES BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Finance and General Government Group Executive Office	\$18,660,153	\$0	\$18,660,153	\$16,723,547	\$0	\$16,723,547
Board of Supervisors	\$6,201,838	\$0	\$6,201,838	\$6,397,195	\$0	\$6,397,195
Assessor / Recorder / County Clerk	\$43,679,155	\$408,000	\$44,087,155	\$45,668,500	\$0	\$45,668,500
Treasurer / Tax Collector	\$13,012,360	\$500,000	\$13,512,360	\$13,625,094	\$500,000	\$14,125,094
Chief Administrative Office	\$3,946,497	\$0	\$3,946,497	\$4,050,741	\$0	\$4,050,741
Auditor and Controller	\$27,871,528	\$0	\$27,871,528	\$28,579,563	\$0	\$28,579,563
County Technology Office	\$130,112,491	(\$1,016,783)	\$129,095,708	\$128,677,991	(\$4,356,698)	\$124,321,293
Civil Service Commission	\$337,819	\$0	\$337,819	\$297,098	\$0	\$297,098
Clerk of the Board of Supervisors	\$5,611,381	\$0	\$5,611,381	\$5,763,437	\$0	\$5,763,437
County Counsel	\$17,531,975	\$0	\$17,531,975	\$18,525,657	\$0	\$18,525,657
Grand Jury	\$486,236	\$0	\$486,236	\$489,680	\$0	\$489,680
Department of Human Resources	\$18,566,465	\$0	\$18,566,465	\$18,581,198	\$0	\$18,581,198
Media and Public Relations	\$2,444,357	\$0	\$2,444,357	\$2,522,694	\$0	\$2,522,694
CAC Major Maintenance	\$778,800	\$0	\$778,800	\$778,800	\$0	\$778,800
TOTAL	\$289,241,055	(\$108,783)	\$289,132,272	\$290,681,195	(\$3,856,698)	\$286,824,497

Significant proposed changes for Fiscal Year 2003-04 include:

- \$1.0 million decrease to balance Information Technology Internal Service Fund (ISF) expenditures with those transferred from operating departments.
- \$0.4 million increase for upgrades to the Assessor/Recorder/County Clerk's Imaging System and workplace safety enhancements.
- \$0.5 million increase for establishing department Management Reserves for the Treasurer/Tax Collector.



Finance and General Government Group Changes

Finance and General Government Group Summary: Staffing by Department

Finance and General Government Group staffing level in the Revised Operational Plan is 1,303.75 staff years for both Fiscal Year 2003-04 and Fiscal Year 2004-05. This total is unchanged from the staffing included in the CAO Proposed Operational Plan, which proposed an increase of 1.75 staff years (0.13%) over the Fiscal Year 2002-03 Adopted Budget.

STAFFING BY DEPARTMENT	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Finance and General Government Group Executive Office	22.75	-0.50	22.25	22.75	-0.50	22.25
Board of Supervisors	62.00	0.00	62.00	62.00	0.00	62.00
Assessor / Recorder / County Clerk	462.00	0.00	462.00	462.00	0.00	462.00
Treasurer / Tax Collector	123.00	0.00	123.00	123.00	0.00	123.00
Chief Administrative Office	16.50	0.00	16.50	16.50	0.00	16.50
Auditor and Controller	277.50	0.50	278.00	277.50	0.50	278.00
County Technology Office	18.00	0.00	18.00	18.00	0.00	18.00
Civil Service Commission	4.00	0.00	4.00	4.00	0.00	4.00
Clerk of the Board of Supervisors	37.00	0.00	37.00	37.00	0.00	37.00
County Counsel	137.00	0.00	137.00	137.00	0.00	137.00
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00
Department of Human Resources	121.00	0.00	121.00	121.00	0.00	121.00
Media and Public Relations	22.00	0.00	22.00	22.00	0.00	22.00
TOTAL	1,303.75	0.00	1,303.75	1,303.75	0.00	1,303.75



Finance and General Government Group Changes

Executive Office

Fiscal Year 2003-04

- Proposes the transfer of 0.50 staff year to the Auditor and Controller to assist with the ongoing integration of the Enterprise Resource Planning (ERP) systems with the County's budgeting application.

Fiscal Year 2004-05

- Proposes the transfer of 0.5 staff year to the Auditor and Controller to assist with the ongoing integration of the Enterprise Resource Planning (ERP) systems with the County's budgeting application.

Finance and General Government Group Executive Office	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Executive Offices	22.75	-0.50	22.25	22.75	-0.50	22.25
TOTAL	22.75	-0.50	22.25	22.75	-0.50	22.25
BUDGET BY PROGRAM						
Executive Offices	\$18,660,153	\$0	\$18,660,153	\$16,723,547	\$0	\$16,723,547
TOTAL	\$18,660,153	\$0	\$18,660,153	\$16,723,547	\$0	\$16,723,547
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$2,758,207	\$0	\$2,758,207	\$3,092,123	\$0	\$3,092,123
Services & Supplies	\$13,901,946	\$0	\$13,901,946	\$11,631,424	\$0	\$11,631,424
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0
Management Reserves	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$0	\$2,000,000
TOTAL	\$18,660,153	\$0	\$18,660,153	\$16,723,547	\$0	\$16,723,547
BUDGET BY CATEGORIES OF REVENUES						
Reserve/Designation Decreases	\$3,238,200	\$0	\$3,238,200	\$3,238,200	\$0	\$3,238,200
Fund Balance	\$8,702,220	\$0	\$8,702,220	\$6,153,800	\$0	\$6,153,800
General Revenue Allocation	\$6,719,733	\$0	\$6,719,733	\$7,331,547	\$0	\$7,331,547
TOTAL	\$18,660,153	\$0	\$18,660,153	\$16,723,547	\$0	\$16,723,547



Finance and General Government Group Changes

Board of Supervisors

No changes from the CAO Proposed Operational Plan.

Board of Supervisors	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Board of Supervisors District 1	11.00	0.00	11.00	11.00	0.00	11.00
Board of Supervisors District 2	12.00	0.00	12.00	12.00	0.00	12.00
Board of Supervisors District 3	12.00	0.00	12.00	12.00	0.00	12.00
Board of Supervisors District 4	12.00	0.00	12.00	12.00	0.00	12.00
Board of Supervisors District 5	13.00	0.00	13.00	13.00	0.00	13.00
Board of Supervisors General Offices	2.00	0.00	2.00	2.00	0.00	2.00
TOTAL	62.00	0.00	62.00	62.00	0.00	62.00
BUDGET BY PROGRAM						
Board of Supervisors District 1	\$1,027,346	\$0	\$1,027,346	\$1,059,707	\$0	\$1,059,707
Board of Supervisors District 2	\$1,094,121	\$0	\$1,094,121	\$1,128,586	\$0	\$1,128,586
Board of Supervisors District 3	\$1,015,560	\$0	\$1,015,560	\$1,047,550	\$0	\$1,047,550
Board of Supervisors District 4	\$1,027,346	\$0	\$1,027,346	\$1,059,707	\$0	\$1,059,707
Board of Supervisors District 5	\$1,114,642	\$0	\$1,114,642	\$1,149,753	\$0	\$1,149,753
Board of Supervisors General Offices	\$922,823	\$0	\$922,823	\$951,892	\$0	\$951,892
TOTAL	\$6,201,838	\$0	\$6,201,838	\$6,397,195	\$0	\$6,397,195
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$5,300,357	\$0	\$5,300,357	\$5,495,738	\$0	\$5,495,738
Services & Supplies	\$901,481	\$0	\$901,481	\$901,457	\$0	\$901,457
TOTAL	\$6,201,838	\$0	\$6,201,838	\$6,397,195	\$0	\$6,397,195
BUDGET BY CATEGORIES OF REVENUES						
Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
General Revenue Allocation	\$6,201,838	\$0	\$6,201,838	\$6,397,195	\$0	\$6,397,195
TOTAL	\$6,201,838	\$0	\$6,201,838	\$6,397,195	\$0	\$6,397,195



Assessor / Recorder / County Clerk

Fiscal Year 2003-04

- Proposes the addition of \$33,000 to re-budget scanner purchases as part of the recording system reconfiguration, based upon Finance and General Government Group fund balance.
- Proposes the addition of \$325,000 for the evaluation, design, and implementation of engineering upgrades to the Assessor/Recorder/County Clerk's Imaging System in order to meet increased customer demand, workload volume, and technological advances, based upon Modernization Trust Fund revenue.
- Proposes the addition of \$50,000 to remodel the Micrographics laboratory at the County Administration Center (CAC), based on Micrographics Trust Fund revenue. The remodel would replace old pipes, hoses, and equipment, reconfigure the space using updated safety standards, and provide a secure area for materials and equipment.

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

Assessor / Recorder / County Clerk	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Property Valuation ID	294.50	0.00	294.50	294.50	0.00	294.50
Recorder / County Clerk	131.00	0.00	131.00	131.00	0.00	131.00
Public Information Services	19.50	0.00	19.50	19.50	0.00	19.50
Management Support	17.00	0.00	17.00	17.00	0.00	17.00
TOTAL	462.00	0.00	462.00	462.00	0.00	462.00
BUDGET BY PROGRAM						
Property Valuation ID	\$27,611,803	\$0	\$27,611,803	\$28,887,260	\$0	\$28,887,260
Recorder / County Clerk	\$11,910,062	\$408,000	\$12,318,062	\$12,470,497	\$0	\$12,470,497
Public Information Services	\$1,443,496	\$0	\$1,443,496	\$1,509,158	\$0	\$1,509,158
Management Support	\$2,713,794	\$0	\$2,713,794	\$2,801,585	\$0	\$2,801,585
TOTAL	\$43,679,155	\$408,000	\$44,087,155	\$45,668,500	\$0	\$45,668,500
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$31,900,111	\$0	\$31,900,111	\$33,892,416	\$0	\$33,892,416
Services & Supplies	\$11,504,044	\$375,000	\$11,879,044	\$11,501,084	\$0	\$11,501,084
Fixed Assets Equipment	\$275,000	\$33,000	\$308,000	\$275,000	\$0	\$275,000
TOTAL	\$43,679,155	\$408,000	\$44,087,155	\$45,668,500	\$0	\$45,668,500



Finance and General Government Group Changes

Assessor / Recorder / County Clerk	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$440,000	\$0	\$440,000	\$440,000	\$0	\$440,000
Revenue From Use of Money & Property	\$50,934	\$0	\$50,934	\$140,000	\$0	\$140,000
Charges For Current Services	\$33,401,853	\$375,000	\$33,776,853	\$35,106,853	\$0	\$35,106,853
Miscellaneous Revenues	\$30,000	\$0	\$30,000	\$30,000	\$0	\$30,000
Fund Balance	\$0	\$33,000	\$33,000	\$0	\$0	\$0
General Revenue Allocation	\$9,756,368	\$0	\$9,756,368	\$9,951,647	\$0	\$9,951,647
TOTAL	\$43,679,155	\$408,000	\$44,087,155	\$45,668,500	\$0	\$45,668,500



Treasurer / Tax Collector

Fiscal Year 2003-04

- Proposes the transfer of the Information Technology function (three staff years) and Remittance Processing function (eight staff years) from the Treasury division to the Administration division and Tax Collection division, respectively. This transfer results in no additional staff years, and is proposed to improve the department's organizational structure.
- Proposes the establishment of department Management Reserves of \$500,000, based upon Finance and General Government Group Fund Balance.

Fiscal Year 2004-05

- Proposes the transfer of the Information Technology function (three staff years) and Remittance Processing function (eight staff years) from the Treasury division to the Administration division and Tax Collection division, respectively. This transfer results in no additional staff years, and is proposed to improve the department's organizational structure.
- Proposes the establishment of department management reserves of \$500,000, based upon Finance and General Government Group fund balance.

Treasurer / Tax Collector	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Treasury	39.00	-11.00	28.00	39.00	-11.00	28.00
Tax Collection	75.00	8.00	83.00	75.00	8.00	83.00
Administration - Treasurer / Tax Collector	9.00	3.00	12.00	9.00	3.00	12.00
TOTAL	123.00	0.00	123.00	123.00	0.00	123.00
BUDGET BY PROGRAM						
Treasury	\$4,813,090	(\$731,651)	\$4,081,439	\$4,919,897	(\$764,123)	\$4,155,774
Tax Collection	\$7,087,679	\$902,740	\$7,990,419	\$7,538,128	\$920,920	\$8,459,048
Administration - Treasurer / Tax Collector	\$1,111,591	\$328,911	\$1,440,502	\$1,167,069	\$343,203	\$1,510,272
TOTAL	\$13,012,360	\$500,000	\$13,512,360	\$13,625,094	\$500,000	\$14,125,094
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$8,007,818	\$0	\$8,007,818	\$8,539,918	\$0	\$8,539,918
Services & Supplies	\$5,004,542	\$0	\$5,004,542	\$5,085,176	\$0	\$5,085,176
Fixed Assets Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Management Reserves	\$0	\$500,000	\$500,000	\$0	\$500,000	\$500,000
TOTAL	\$13,012,360	\$500,000	\$13,512,360	\$13,625,094	\$500,000	\$14,125,094



Finance and General Government Group Changes

Treasurer / Tax Collector	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Fines, Forfeitures & Penalties	\$664,525	\$0	\$664,525	\$664,525	\$0	\$664,525
Charges For Current Services	\$6,115,134	\$0	\$6,115,134	\$6,536,441	\$0	\$6,536,441
Miscellaneous Revenues	\$35,512	\$0	\$35,512	\$35,512	\$0	\$35,512
Fund Balance	\$0	\$500,000	\$500,000	\$0	\$500,000	\$500,000
General Revenue Allocation	\$6,197,189	\$0	\$6,197,189	\$6,388,616	\$0	\$6,388,616
TOTAL	\$13,012,360	\$500,000	\$13,512,360	\$13,625,094	\$500,000	\$14,125,094



Finance and General Government Group Changes

Chief Administrative Office

No changes from the CAO Proposed Operational Plan.

Chief Administrative Office	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Executive Office	8.50	0.00	8.50	8.50	0.00	8.50
Office of Intergovernmental Affairs	4.00	0.00	4.00	4.00	0.00	4.00
Internal Affairs	4.00	0.00	4.00	4.00	0.00	4.00
TOTAL	16.50	0.00	16.50	16.50	0.00	16.50
BUDGET BY PROGRAM						
Executive Office	\$1,576,817	\$0	\$1,576,817	\$1,583,682	\$0	\$1,583,682
Office of Intergovernmental Affairs	\$1,254,218	\$0	\$1,254,218	\$1,268,644	\$0	\$1,268,644
County Memberships and Audit	\$611,472	\$0	\$611,472	\$675,201	\$0	\$675,201
Internal Affairs	\$503,990	\$0	\$503,990	\$523,214	\$0	\$523,214
TOTAL	\$3,946,497	\$0	\$3,946,497	\$4,050,741	\$0	\$4,050,741
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$2,029,055	\$0	\$2,029,055	\$2,078,388	\$0	\$2,078,388
Services & Supplies	\$1,917,442	\$0	\$1,917,442	\$1,972,353	\$0	\$1,972,353
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,946,497	\$0	\$3,946,497	\$4,050,741	\$0	\$4,050,741
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Charges For Current Services	\$49,826	\$0	\$49,826	\$49,826	\$0	\$49,826
General Revenue Allocation	\$3,896,671	\$0	\$3,896,671	\$4,000,915	\$0	\$4,000,915
TOTAL	\$3,946,497	\$0	\$3,946,497	\$4,050,741	\$0	\$4,050,741



Finance and General Government Group Changes

Auditor and Controller

Fiscal Year 2003-04

- Proposes the transfer of 0.50 staff year from the Finance and General Government Group Executive Office to assist with the ongoing integration of the Enterprise Resource Planning (ERP) systems with the County's budgeting application.

Fiscal Year 2004-05

- Proposes the transfer of 0.50 staff year from the Finance and General Government Group Executive Office to assist with the ongoing integration of the Enterprise Resource Planning (ERP) systems with the County's budgeting application.

Auditor and Controller	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Audits	16.50	0.00	16.50	16.50	0.00	16.50
Office of Financial Planning	16.00	0.50	16.50	16.00	0.50	16.50
Accounting and Fiscal Control	111.00	0.00	111.00	111.00	0.00	111.00
Revenue and Recovery	110.00	0.00	110.00	110.00	0.00	110.00
Administration	24.00	0.00	24.00	24.00	0.00	24.00
TOTAL	277.50	0.50	278.00	277.50	0.50	278.00
BUDGET BY PROGRAM						
Audits	\$2,154,398	\$0	\$2,154,398	\$2,176,023	\$0	\$2,176,023
Office of Financial Planning	\$2,223,607	\$0	\$2,223,607	\$2,185,547	\$0	\$2,185,547
Accounting and Fiscal Control	\$9,521,431	\$0	\$9,521,431	\$9,995,059	\$0	\$9,995,059
Revenue and Recovery	\$9,393,151	\$0	\$9,393,151	\$9,696,562	\$0	\$9,696,562
Administration	\$4,578,941	\$0	\$4,578,941	\$4,526,372	\$0	\$4,526,372
TOTAL	\$27,871,528	\$0	\$27,871,528	\$28,579,563	\$0	\$28,579,563
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$18,588,160	\$0	\$18,588,160	\$19,746,064	\$0	\$19,746,064
Services & Supplies	\$8,743,368	\$0	\$8,743,368	\$8,313,499	\$0	\$8,313,499
Other Charges	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
Fixed Assets Equipment	\$20,000	\$0	\$20,000	\$0	\$0	\$0
Management Reserves	\$500,000	\$0	\$500,000	\$500,000	\$0	\$500,000
TOTAL	\$27,871,528	\$0	\$27,871,528	\$28,579,563	\$0	\$28,579,563



Finance and General Government Group Changes

Auditor and Controller	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$70,000	\$0	\$70,000	\$70,000	\$0	\$70,000
Charges For Current Services	\$5,048,072	\$0	\$5,048,072	\$5,351,453	\$0	\$5,351,453
Miscellaneous Revenues	\$355,500	\$0	\$355,500	\$355,500	\$0	\$355,500
Other Financing Sources	\$25,000	\$0	\$25,000	\$25,000	\$0	\$25,000
Fund Balance	\$500,000	\$0	\$500,000	\$500,000	\$0	\$500,000
General Revenue Allocation	\$21,872,956	\$0	\$21,872,956	\$22,277,610	\$0	\$22,277,610
TOTAL	\$27,871,528	\$0	\$27,871,528	\$28,579,563	\$0	\$28,579,563



Finance and General Government Group Changes

County Technology Office

Fiscal Year 2002-03

- Proposes to decrease the Information Technology ISF by \$1,016,783 to balance the expenditures with those to be transferred from operating departments.

Fiscal Year 2003-04

- Proposes to decrease the Information Technology ISF by \$4,356,698 to balance the expenditures with those to be transferred from operating departments

County Technology Office	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
CTO Office	18.00	0.00	18.00	18.00	0.00	18.00
TOTAL	18.00	0.00	18.00	18.00	0.00	18.00
BUDGET BY PROGRAM						
CTO Office	\$6,770,283	\$0	\$6,770,283	\$5,290,283	\$0	\$5,290,283
Information Technology Internal Service Fund	\$123,342,208	(\$1,016,783)	\$122,325,425	\$123,387,708	(\$4,356,698)	\$119,031,010
TOTAL	\$130,112,491	(\$1,016,783)	\$129,095,708	\$128,677,991	(\$4,356,698)	\$124,321,293
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$2,686,947	\$0	\$2,686,947	\$2,805,121	\$0	\$2,805,121
Services & Supplies	\$126,926,495	(\$1,016,783)	\$125,909,712	\$125,373,821	(\$4,356,698)	\$121,017,123
Management Reserves	\$499,049	\$0	\$499,049	\$499,049	\$0	\$499,049
TOTAL	\$130,112,491	(\$1,016,783)	\$129,095,708	\$128,677,991	(\$4,356,698)	\$124,321,293
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$10,810,000	\$0	\$10,810,000	\$10,810,000	\$0	\$10,810,000
Charges For Current Services	\$98,987,555	(\$1,016,783)	\$97,970,772	\$98,987,555	(\$4,356,698)	\$94,630,857
Miscellaneous Revenues	\$30,000	\$0	\$30,000	\$30,000	\$0	\$30,000
Other Financing Sources	\$14,067,547	\$0	\$14,067,547	\$14,113,047	\$0	\$14,113,047
Fund Balance	\$2,099,049	\$0	\$2,099,049	\$499,049	\$0	\$499,049
General Revenue Allocation	\$4,118,340	\$0	\$4,118,340	\$4,238,340	\$0	\$4,238,340
TOTAL	\$130,112,491	(\$1,016,783)	\$129,095,708	\$128,677,991	(\$4,356,698)	\$124,321,293



Finance and General Government Group Changes

Civil Service Commission

No changes from the CAO Proposed Operational Plan.

Civil Service Commission	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Civil Service Commission	4.00	0.00	4.00	4.00	0.00	4.00
TOTAL	4.00	0.00	4.00	4.00	0.00	4.00
BUDGET BY PROGRAM						
Civil Service Commission	\$337,819	\$0	\$337,819	\$297,098	\$0	\$297,098
TOTAL	\$337,819	\$0	\$337,819	\$297,098	\$0	\$297,098
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$272,569	\$0	\$272,569	\$231,848	\$0	\$231,848
Services & Supplies	\$65,250	\$0	\$65,250	\$65,250	\$0	\$65,250
Management Reserves	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$337,819	\$0	\$337,819	\$297,098	\$0	\$297,098
BUDGET BY CATEGORIES OF REVENUES						
Charges For Current Services	\$31,031	\$0	\$31,031	\$31,031	\$0	\$31,031
Fund Balance	\$57,226	\$0	\$57,226	\$0	\$0	\$0
General Revenue Allocation	\$249,562	\$0	\$249,562	\$266,067	\$0	\$266,067
TOTAL	\$337,819	\$0	\$337,819	\$297,098	\$0	\$297,098



Finance and General Government Group Changes

Clerk of the Board of Supervisors

No changes from the CAO Proposed Operational Plan.

Clerk of the Board of Supervisors	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Legislative Services	10.00	0.00	10.00	10.00	0.00	10.00
CAC Facilities Services	12.00	0.00	12.00	12.00	0.00	12.00
Public Services	10.00	0.00	10.00	10.00	0.00	10.00
Executive Services	5.00	0.00	5.00	5.00	0.00	5.00
TOTAL	37.00	0.00	37.00	37.00	0.00	37.00
BUDGET BY PROGRAM						
Legislative Services	\$788,444	\$0	\$788,444	\$828,452	\$0	\$828,452
CAC Facilities Services	\$3,030,034	\$0	\$3,030,034	\$3,076,005	\$0	\$3,076,005
Public Services	\$685,151	\$0	\$685,151	\$725,936	\$0	\$725,936
Executive Services	\$1,107,752	\$0	\$1,107,752	\$1,133,044	\$0	\$1,133,044
TOTAL	\$5,611,381	\$0	\$5,611,381	\$5,763,437	\$0	\$5,763,437
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$2,470,373	\$0	\$2,470,373	\$2,622,324	\$0	\$2,622,324
Services & Supplies	\$2,771,627	\$0	\$2,771,627	\$2,771,732	\$0	\$2,771,732
Expenditure Transfer & Reimbursements	(\$25,000)	\$0	(\$25,000)	(\$25,000)	\$0	(\$25,000)
Reserve/Designation Increase	\$0	\$0	\$0	\$0	\$0	\$0
Management Reserves	\$394,381	\$0	\$394,381	\$394,381	\$0	\$394,381
TOTAL	\$5,611,381	\$0	\$5,611,381	\$5,763,437	\$0	\$5,763,437
BUDGET BY CATEGORIES OF REVENUES						
Charges For Current Services	\$131,750	\$0	\$131,750	\$131,750	\$0	\$131,750
Miscellaneous Revenues	\$40,170	\$0	\$40,170	\$40,170	\$0	\$40,170
Fund Balance	\$394,381	\$0	\$394,381	\$394,381	\$0	\$394,381
General Revenue Allocation	\$5,045,080	\$0	\$5,045,080	\$5,197,136	\$0	\$5,197,136
TOTAL	\$5,611,381	\$0	\$5,611,381	\$5,763,437	\$0	\$5,763,437



Finance and General Government Group Changes

County Counsel

No changes from the CAO Proposed Operational Plan.

County Counsel	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
County Counsel	137.00	0.00	137.00	137.00	0.00	137.00
TOTAL	137.00	0.00	137.00	137.00	0.00	137.00
BUDGET BY PROGRAM						
County Counsel	\$17,531,975	\$0	\$17,531,975	\$18,525,657	\$0	\$18,525,657
TOTAL	\$17,531,975	\$0	\$17,531,975	\$18,525,657	\$0	\$18,525,657
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$16,443,799	\$0	\$16,443,799	\$17,442,678	\$0	\$17,442,678
Services & Supplies	\$1,270,434	\$0	\$1,270,434	\$1,275,595	\$0	\$1,275,595
Expenditure Transfer & Reimbursements	(\$182,258)	\$0	(\$182,258)	(\$192,616)	\$0	(\$192,616)
TOTAL	\$17,531,975	\$0	\$17,531,975	\$18,525,657	\$0	\$18,525,657
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$162,970	\$0	\$162,970	\$198,604	\$0	\$198,604
Charges For Current Services	\$4,761,641	\$0	\$4,761,641	\$5,445,713	\$0	\$5,445,713
Miscellaneous Revenues	\$7,000	\$0	\$7,000	\$7,000	\$0	\$7,000
Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
General Revenue Allocation	\$12,600,364	\$0	\$12,600,364	\$12,874,340	\$0	\$12,874,340
TOTAL	\$17,531,975	\$0	\$17,531,975	\$18,525,657	\$0	\$18,525,657



Finance and General Government Group Changes

Grand Jury

No changes from the CAO Proposed Operational Plan.

Grand Jury	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00
TOTAL	1.00	0.00	1.00	1.00	0.00	1.00
BUDGET BY PROGRAM						
Grand Jury	\$486,236	\$0	\$486,236	\$489,680	\$0	\$489,680
TOTAL	\$486,236	\$0	\$486,236	\$489,680	\$0	\$489,680
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$93,526	\$0	\$93,526	\$96,970	\$0	\$96,970
Services & Supplies	\$392,710	\$0	\$392,710	\$392,710	\$0	\$392,710
TOTAL	\$486,236	\$0	\$486,236	\$489,680	\$0	\$489,680
BUDGET BY CATEGORIES OF REVENUES						
General Revenue Allocation	\$486,236	\$0	\$486,236	\$489,680	\$0	\$489,680
TOTAL	\$486,236	\$0	\$486,236	\$489,680	\$0	\$489,680



Finance and General Government Group Changes

Human Resources

No changes from the CAO Proposed Operational Plan.

Department of Human Resources	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Department of Human Resources	121.00	0.00	121.00	121.00	0.00	121.00
TOTAL	121.00	0.00	121.00	121.00	0.00	121.00
BUDGET BY PROGRAM						
Department of Human Resources	\$18,566,465	\$0	\$18,566,465	\$18,581,198	\$0	\$18,581,198
TOTAL	\$18,566,465	\$0	\$18,566,465	\$18,581,198	\$0	\$18,581,198
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$10,513,242	\$0	\$10,513,242	\$10,912,472	\$0	\$10,912,472
Services & Supplies	\$8,053,223	\$0	\$8,053,223	\$7,668,726	\$0	\$7,668,726
TOTAL	\$18,566,465	\$0	\$18,566,465	\$18,581,198	\$0	\$18,581,198
BUDGET BY CATEGORIES OF REVENUES						
Charges For Current Services	\$544,325	\$0	\$544,325	\$544,325	\$0	\$544,325
Miscellaneous Revenues	\$5,525,191	\$0	\$5,525,191	\$5,696,730	\$0	\$5,696,730
Fund Balance	\$335,048	\$0	\$335,048	\$0	\$0	\$0
General Revenue Allocation	\$12,161,901	\$0	\$12,161,901	\$12,340,143	\$0	\$12,340,143
TOTAL	\$18,566,465	\$0	\$18,566,465	\$18,581,198	\$0	\$18,581,198



Finance and General Government Group Changes

Media and Public Relations

No changes from the CAO Proposed Operational Plan.

Media and Public Relations	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
Media and Public Relations	22.00	0.00	22.00	22.00	0.00	22.00
TOTAL	22.00	0.00	22.00	22.00	0.00	22.00
BUDGET BY PROGRAM						
Media and Public Relations	\$2,444,357	\$0	\$2,444,357	\$2,522,694	\$0	\$2,522,694
TOTAL	\$2,444,357	\$0	\$2,444,357	\$2,522,694	\$0	\$2,522,694
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$1,992,178	\$0	\$1,992,178	\$2,090,481	\$0	\$2,090,481
Services & Supplies	\$432,179	\$0	\$432,179	\$432,213	\$0	\$432,213
Fixed Assets Equipment	\$20,000	\$0	\$20,000	\$0	\$0	\$0
TOTAL	\$2,444,357	\$0	\$2,444,357	\$2,522,694	\$0	\$2,522,694
BUDGET BY CATEGORIES OF REVENUES						
Licenses Permits & Franchises	\$2,444,357	\$0	\$2,444,357	\$2,522,694	\$0	\$2,522,694
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$2,444,357	\$0	\$2,444,357	\$2,522,694	\$0	\$2,522,694



Finance and General Government Group Changes

CAC Major Maintenance

No changes from the CAO Proposed Operational Plan.

CAC Major Maintenance	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
CAC Major Maintenance	\$778,800	\$0	\$778,800	\$778,800	\$0	\$778,800
TOTAL	\$778,800	\$0	\$778,800	\$778,800	\$0	\$778,800
BUDGET BY CATEGORIES OF EXPENDITURE						
Services & Supplies	\$778,800	\$0	\$778,800	\$778,800	\$0	\$778,800
TOTAL	\$778,800	\$0	\$778,800	\$778,800	\$0	\$778,800
BUDGET BY CATEGORIES OF REVENUES						
Revenue From Use of Money & Property	\$13,800	\$0	\$13,800	\$13,800	\$0	\$13,800
General Revenue Allocation	\$765,000	\$0	\$765,000	\$765,000	\$0	\$765,000
TOTAL	\$778,800	\$0	\$778,800	\$778,800	\$0	\$778,800



Capital Program Changes



Capital Program Summary

Capital Program expenditures in the Revised Operational Plan are \$67.8 million for Fiscal Year 2003-04 and \$55.5 million for Fiscal Year 2004-05. This is an increase of \$5.1 million (8.2%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed decrease of \$0.6 million (-0.9%) below the Fiscal Year 2002-03 Adopted Budget.

Capital Program	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Capital Outlay Fund	\$36,875,892	\$5,139,198	\$42,015,090	\$24,927,477	\$0	\$24,927,477
Justice Facility Construction	\$22,075,909	\$0	\$22,075,909	\$22,668,207	\$0	\$22,668,207
County Health Complex	\$2,560,827	\$0	\$2,560,827	\$2,562,639	\$0	\$2,562,639
Edgemoor Development Fund	\$1,185,000	\$0	\$1,185,000	\$5,360,000	\$0	\$5,360,000
TOTAL	\$62,697,628	\$5,139,198	\$67,836,826	\$55,518,323	\$0	\$55,518,323
BUDGET BY CATEGORIES OF EXPENDITURE						
Services & Supplies	\$460,000	\$0	\$460,000	\$360,000	\$0	\$360,000
Other Charges	\$52,875,628	\$4,500	\$52,880,128	\$50,158,323	\$0	\$50,158,323
Capital Projects/Land Acquisition	\$9,212,000	\$5,134,698	\$14,346,698	\$0	\$0	\$0
Reserve/Designation Increase	\$150,000	\$0	\$150,000	\$5,000,000	\$0	\$5,000,000
TOTAL	\$62,697,628	\$5,139,198	\$67,836,826	\$55,518,323	\$0	\$55,518,323



Capital Program Changes

Capital Program	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
BUDGET BY CATEGORIES OF REVENUES						
Fines, Forfeitures & Penalties	\$3,255,105	\$0	\$3,255,105	\$2,905,950	\$0	\$2,905,950
Revenue From Use of Money & Property	\$1,512,344	(\$15,698)	\$1,496,646	\$1,504,285	\$0	\$1,504,285
Intergovernmental Revenues	\$800,000	\$5,038,121	\$5,838,121	\$800,000	\$0	\$800,000
Charges For Current Services	\$618,455	\$20,198	\$638,653	\$637,509	\$0	\$637,509
Miscellaneous Revenues	\$75,000	\$0	\$75,000	\$0	\$0	\$0
Other Financing Sources	\$55,689,547	\$96,577	\$55,786,124	\$49,598,402	\$0	\$49,598,402
Fund Balance	\$747,177	\$0	\$747,177	\$72,177	\$0	\$72,177
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$62,697,628	\$5,139,198	\$67,836,826	\$55,518,323	\$0	\$55,518,323

The proposed \$5,139,198 increase in the capital program includes an additional lease payment of \$4,500 for the 1996 Regional Communication System and additional appropriations for existing capital projects as follows:

Capital Outlay Fund

Fiscal Year 2003-04

- The Capital Outlay Fund increases total \$5,139,198 for the following existing capital projects:

Project	Amount	Funding Source	New/Existing Project
Lease/Purchase of Structures & Improvements	\$4,500	Charges for Current Services	Existing
KA0550 Otay Valley Regional Park Acq	\$5,038,121	Coastal Conservancy Grant	Existing
KL9542 Cardiff Library	\$96,577	Operating Transfer from Library Fund	Existing
Total Capital Outlay Fund	\$5,139,198		

Justice Facility Construction Fund

No changes from the CAO Proposed Operational Plan.

County Health Complex Fund

No changes from the CAO Proposed Operational Plan.

Library Projects Fund

No projects proposed in Fiscal Year 2003-04.



Edgemoor Development Fund

No changes from the CAO Proposed Operational Plan.



Finance-Other Changes



Finance-Other Summary

Finance-Other expenditures in the Revised Operational Plan are \$349.1 million for Fiscal Year 2003-04 and \$230.1 million for Fiscal Year 2004-05. This is an increase of \$106.4 million (43.8%) in Fiscal Year 2003-04 over the CAO Proposed Operational Plan, for a total proposed increase of \$109.8 million (45.9%) above the Fiscal Year 2002-03 Adopted Budget.

EXPENDITURES	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
Cash Borrowing Program	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
Community Enhancement	\$3,033,650	\$0	\$3,033,650	\$3,090,000	\$0	\$3,090,000
Community Projects	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
Contribution to County Library	\$3,360,000	\$0	\$3,360,000	\$2,400,000	\$0	\$2,400,000
Contingency Reserve General Fund	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
Contributions to Capital Outlay Funds	\$54,777,547	\$0	\$54,777,547	\$46,977,547	\$0	\$46,977,547
Countywide General Expense	\$43,100,525	\$53,200,000	\$96,300,525	\$33,949,906	\$0	\$33,949,906
Employee Benefits Fund (ISF)	\$30,823,925	\$0	\$30,823,925	\$32,621,531	\$0	\$32,621,531
Local Agency Formation Commission Administration	\$199,694	\$0	\$199,694	\$199,694	\$0	\$199,694
Public Liability Insurance (ISF)	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
Pension Obligation Bonds	\$68,734,372	\$53,200,000	\$121,934,372	\$72,249,484	\$0	\$72,249,484
County General Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Local Boards	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
TOTAL	\$242,684,463	\$106,400,000	\$349,084,463	\$230,141,412	\$0	\$230,141,412

Significant proposed changes for Fiscal Year 2003-04 include:

- \$53.2 million in Countywide Expense to appropriate Finance & General Government and County General Fund Fund Balance to contribute to the Pension Obligation Bond Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds.
- \$53.2 million in the Pension Obligation Bonds Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds.

Note: \$53.2 million is the amount of debt reduction that will occur. For accounting reasons, the amount must be budgeted in both the General Fund and the Pension Obligation Bond Fund.



Finance-Other Changes

Cash Borrowing Program

No changes from the CAO Proposed Operational Plan.

Cash Borrowing Program	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Cash Borrowing Program	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
TOTAL	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
BUDGET BY CATEGORIES OF EXPENDITURE						
Other Charges	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
TOTAL	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
BUDGET BY CATEGORIES OF REVENUES						
General Revenue Allocation	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
TOTAL	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000



Community Enhancements

No changes from the CAO Proposed Operational Plan.

Community Enhancement	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Community Enhancement	\$3,033,650	\$0	\$3,033,650	\$3,090,000	\$0	\$3,090,000
TOTAL	\$3,033,650	\$0	\$3,033,650	\$3,090,000	\$0	\$3,090,000
BUDGET BY CATEGORIES OF EXPENDITURE						
Other Charges	\$3,033,650	\$0	\$3,033,650	\$3,090,000	\$0	\$3,090,000
TOTAL	\$3,033,650	\$0	\$3,033,650	\$3,090,000	\$0	\$3,090,000
BUDGET BY CATEGORIES OF REVENUES						
Fund Balance	\$33,650	\$0	\$33,650	\$0	\$0	\$0
General Revenue Allocation	\$3,000,000	\$0	\$3,000,000	\$3,090,000	\$0	\$3,090,000
TOTAL	\$3,033,650	\$0	\$3,033,650	\$3,090,000	\$0	\$3,090,000



Finance-Other Changes

Community Projects

No changes from the CAO Proposed Operational Plan.

Community Projects	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Community Projects & Services	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
TOTAL	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
BUDGET BY CATEGORIES OF EXPENDITURE						
Other Charges	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
TOTAL	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
BUDGET BY CATEGORIES OF REVENUES						
Fund Balance	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000



Contribution to County Library

No changes from the CAO Proposed Operational Plan.

Contribution to County Library	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Contribution to County Library Fund	\$3,360,000	\$0	\$3,360,000	\$2,400,000	\$0	\$2,400,000
TOTAL	\$3,360,000	\$0	\$3,360,000	\$2,400,000	\$0	\$2,400,000
BUDGET BY CATEGORIES OF EXPENDITURE						
Operating Transfers Out	\$3,360,000	\$0	\$3,360,000	\$2,400,000	\$0	\$2,400,000
TOTAL	\$3,360,000	\$0	\$3,360,000	\$2,400,000	\$0	\$2,400,000
BUDGET BY CATEGORIES OF REVENUES						
Fund Balance	\$960,000	\$0	\$960,000	\$0	\$0	\$0
General Revenue Allocation	\$2,400,000	\$0	\$2,400,000	\$2,400,000	\$0	\$2,400,000
TOTAL	\$3,360,000	\$0	\$3,360,000	\$2,400,000	\$0	\$2,400,000



Finance-Other Changes

Contingency Reserve General Fund

No changes from the CAO Proposed Operational Plan.

Contingency Reserve General Fund	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Contingency Reserve General Fund	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
TOTAL	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
BUDGET BY CATEGORIES OF EXPENDITURE						
Reserves	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
TOTAL	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
BUDGET BY CATEGORIES OF REVENUES						
General Revenue Allocation	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
TOTAL	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000



Contributions to Capital Outlay Fund

No changes from the CAO Proposed Operational Plan.

Contributions to Capital Outlay Funds	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Contributions to Capital Outlay Funds	\$54,777,547	\$0	\$54,777,547	\$46,977,547	\$0	\$46,977,547
TOTAL	\$54,777,547	\$0	\$54,777,547	\$46,977,547	\$0	\$46,977,547
BUDGET BY CATEGORIES OF EXPENDITURE						
Other Charges	\$0	\$0	\$0	\$2,379,145	\$0	\$2,379,145
Operating Transfers Out	\$54,777,547	\$0	\$54,777,547	\$44,598,402	\$0	\$44,598,402
TOTAL	\$54,777,547	\$0	\$54,777,547	\$46,977,547	\$0	\$46,977,547
BUDGET BY CATEGORIES OF REVENUES						
Fund Balance	\$7,800,000	\$0	\$7,800,000	\$0	\$0	\$0
General Revenue Allocation	\$46,977,547	\$0	\$46,977,547	\$46,977,547	\$0	\$46,977,547
TOTAL	\$54,777,547	\$0	\$54,777,547	\$46,977,547	\$0	\$46,977,547



Finance-Other Changes

Countywide General Expense

Fiscal Year 2003-04

- Proposes an increase of \$53.2 million in Countywide Expense to appropriate Finance & General Government and County General Fund Fund Balance to contribute to the Pension Obligation Bond Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds.

Note: \$53.2 million is the amount of debt reduction that will occur. For accounting reasons, the amount must be budgeted in both the General Fund and the Pension Obligation Bond Fund.

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

Countywide General Expense	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Countywide Expenses	\$43,100,525	\$53,200,000	\$96,300,525	\$33,949,906	\$0	\$33,949,906
TOTAL	\$43,100,525	\$53,200,000	\$96,300,525	\$33,949,906	\$0	\$33,949,906
BUDGET BY CATEGORIES OF EXPENDITURE						
Services & Supplies	\$20,731,525	\$0	\$20,731,525	\$14,135,406	\$0	\$14,135,406
Other Charges	\$18,200,000	\$0	\$18,200,000	\$18,200,000	\$0	\$18,200,000
Reserve/Designation Increase	\$2,600,000	\$0	\$2,600,000	\$0	\$0	\$0
Operating Transfers Out	\$1,569,000	\$53,200,000	\$54,769,000	\$1,614,500	\$0	\$1,614,500
TOTAL	\$43,100,525	\$53,200,000	\$96,300,525	\$33,949,906	\$0	\$33,949,906
BUDGET BY CATEGORIES OF REVENUES						
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Fund Balance	\$2,600,000	\$53,200,000	\$55,800,000	\$0	\$0	\$0
General Revenue Allocation	\$40,500,525	\$0	\$40,500,525	\$33,949,906	\$0	\$33,949,906
TOTAL	\$43,100,525	\$53,200,000	\$96,300,525	\$33,949,906	\$0	\$33,949,906



Employee Benefits Fund (ISF)

No changes from the CAO Proposed Operational Plan.

Employee Benefits Fund (ISF)	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Employee Benefits ISF	\$30,823,925	\$0	\$30,823,925	\$32,621,531	\$0	\$32,621,531
TOTAL	\$30,823,925	\$0	\$30,823,925	\$32,621,531	\$0	\$32,621,531
BUDGET BY CATEGORIES OF EXPENDITURE						
Salaries & Employee Benefits	\$23,880,905	\$0	\$23,880,905	\$26,273,042	\$0	\$26,273,042
Other Charges	\$6,943,020	\$0	\$6,943,020	\$6,348,489	\$0	\$6,348,489
Reserve/Designation Increase	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$30,823,925	\$0	\$30,823,925	\$32,621,531	\$0	\$32,621,531
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$1,386,686	\$0	\$1,386,686	\$1,386,686	\$0	\$1,386,686
Charges For Current Services	\$28,637,239	\$0	\$28,637,239	\$31,234,845	\$0	\$31,234,845
Fund Balance	\$800,000	\$0	\$800,000	\$0	\$0	\$0
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$30,823,925	\$0	\$30,823,925	\$32,621,531	\$0	\$32,621,531



Finance-Other Changes

Local Agency Formation Commission Administration

No changes from the CAO Proposed Operational Plan.

Local Agency Formation Commission Administration	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Local Agency Formation Commission Admin	\$199,694	\$0	\$199,694	\$199,694	\$0	\$199,694
TOTAL	\$199,694	\$0	\$199,694	\$199,694	\$0	\$199,694
BUDGET BY CATEGORIES OF EXPENDITURE						
Other Charges	\$199,694	\$0	\$199,694	\$199,694	\$0	\$199,694
TOTAL	\$199,694	\$0	\$199,694	\$199,694	\$0	\$199,694
BUDGET BY CATEGORIES OF REVENUES						
General Revenue Allocation	\$199,694	\$0	\$199,694	\$199,694	\$0	\$199,694
TOTAL	\$199,694	\$0	\$199,694	\$199,694	\$0	\$199,694

**Public Liability Insurance (ISF)**

No changes from the CAO Proposed Operational Plan.

Public Liability Insurance (ISF)	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Tort Liability	\$9,300,000	\$0	\$9,300,000	\$9,300,000	\$0	\$9,300,000
Litigation Expense	\$700,000	\$0	\$700,000	\$700,000	\$0	\$700,000
TOTAL	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
BUDGET BY CATEGORIES OF EXPENDITURE						
Services & Supplies	\$2,100,000	\$0	\$2,100,000	\$2,100,000	\$0	\$2,100,000
Other Charges	\$7,900,000	\$0	\$7,900,000	\$7,900,000	\$0	\$7,900,000
TOTAL	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$7,224	\$0	\$7,224	\$7,224	\$0	\$7,224
Charges For Current Services	\$5,992,776	\$0	\$5,992,776	\$5,992,776	\$0	\$5,992,776
Fund Balance	\$4,000,000	\$0	\$4,000,000	\$4,000,000	\$0	\$4,000,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000



Finance-Other Changes

Pension Obligation Bonds

Fiscal Year 2003-04

Proposes an increase of \$53.2 million in the Pension Obligation Bonds Fund to pay down a portion of the 2002 Taxable Pension Obligation Bonds.

Note: \$53.2 million is the amount of debt reduction that will occur. For accounting reasons, the amount must be budgeted in both the General Fund and the Pension Obligation Bond Fund.

Fiscal Year 2004-05

No changes from the CAO Proposed Operational Plan.

Pension Obligation Bonds	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
Pension Obligation Bonds Payments	\$68,734,372	\$53,200,000	\$121,934,372	\$72,249,484	\$0	\$72,249,484
TOTAL	\$68,734,372	\$53,200,000	\$121,934,372	\$72,249,484	\$0	\$72,249,484
BUDGET BY CATEGORIES OF EXPENDITURE						
Services & Supplies	\$11,700,000	\$0	\$11,700,000	\$11,700,000	\$0	\$11,700,000
Other Charges	\$57,034,372	\$53,200,000	\$110,234,372	\$60,549,484	\$0	\$60,549,484
Reserves	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$68,734,372	\$53,200,000	\$121,934,372	\$72,249,484	\$0	\$72,249,484
BUDGET BY CATEGORIES OF REVENUES						
Intergovernmental Revenues	\$4,874,003	\$0	\$4,874,003	\$5,239,503	\$0	\$5,239,503
Charges For Current Services	\$62,160,369	\$0	\$62,160,369	\$65,309,981	\$0	\$65,309,981
Other Financing Sources	\$0	\$53,200,000	\$53,200,000	\$0	\$0	\$0
Fund Balance	\$1,700,000	\$0	\$1,700,000	\$1,700,000	\$0	\$1,700,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$68,734,372	\$53,200,000	\$121,934,372	\$72,249,484	\$0	\$72,249,484



County General Revenues

No changes from the CAO Proposed Operational Plan.

County General Revenues	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0
BUDGET BY CATEGORIES OF EXPENDITURE						
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0
BUDGET BY CATEGORIES OF REVENUES						
Taxes Current Property	\$356,207,000	\$0	\$356,207,000	\$372,179,000	\$0	\$372,179,000
Taxes Other Than Current Secured	\$59,400,000	\$0	\$59,400,000	\$58,952,000	\$0	\$58,952,000
Licenses Permits & Franchises	\$3,900,000	\$0	\$3,900,000	\$3,900,000	\$0	\$3,900,000
Fines, Forfeitures & Penalties	\$11,503,000	\$0	\$11,503,000	\$11,742,000	\$0	\$11,742,000
Revenue From Use of Money & Property	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
Intergovernmental Revenues	\$200,250,000	\$0	\$200,250,000	\$206,034,000	\$0	\$206,034,000
Charges For Current Services	\$5,330,000	\$0	\$5,330,000	\$5,600,000	\$0	\$5,600,000
General Revenue Allocation	(\$646,590,000)	\$0	(\$646,590,000)	(\$668,407,000)	\$0	(\$668,407,000)
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0



Finance-Other Changes

Debt Service Local Boards

No changes from the CAO Proposed Operational Plan.

Debt Service Local Boards	Fiscal Year 2003-2004 Proposed Budget	Fiscal Year 2003-2004 Change	Fiscal Year 2003-2004 Revised Budget	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget
STAFFING BY PROGRAM						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET BY PROGRAM						
CSA #4 Majestic Pines Debt Service Local Board	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
TOTAL	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
BUDGET BY CATEGORIES OF EXPENDITURE						
Other Charges	\$25,500	\$0	\$25,500	\$28,250	\$0	\$28,250
Reserve/Designation Increase	\$4,250	\$0	\$4,250	\$0	\$0	\$0
TOTAL	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
BUDGET BY CATEGORIES OF REVENUES						
Taxes Current Property	\$29,750	\$0	\$29,750	\$27,250	\$0	\$27,250
Reserve/Designation Decreases	\$0	\$0	\$0	\$1,000	\$0	\$1,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250